

HQ Supreme Allied Commander Transformation  
**RFI-ACT-SACT-23-42, Amendment 2**

**Headquarters Supreme Allied Commander Transformation  
Norfolk, Virginia**



**REQUEST FOR INFORMATION  
RFI-ACT-SACT-23-42**

**AMENDMENT #2**

This document contains a Request for Information (RFI) Call for Nations and Industry input to provide elements of NATO's

**Education, Training, Exercises and Evaluation (ETEE)  
Functional Services (FS) Capability**

Those wishing to respond to this RFI should read this document carefully and in its entirety, and follow the guidance provided.

This RFI is open to NATO Nations and Industry that originate or are chartered/incorporated within NATO Nations.

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<b>HQ Supreme Allied Commander Transformation RFI 23-42, Amendment 2                      General Information</b>	
Request For Information No.	23-42, Amendment 2
Project Title	Request for Nations and Industry input to provide elements of NATO's Education, Training, Exercises and Evaluation (ETEE) Functional Services (FS) Capability.
Due date for questions concerning requested information	1000 hours EST, Norfolk, Virginia, USA on <b>Friday, 29 SEP 2023</b> <del>17 AUG 2023</del>
Due date for submission of requested information	<p><b>1000 hours EST, Norfolk, Virginia, USA on Wednesday, 22 NOV 2023</b></p> <p><del><b>Lessons Learned:</b> 1000 hours EST, Norfolk, Virginia, USA on 31 AUG 2023</del></p> <p><del><b>CT&amp;E, Evaluations and E&amp;IT:</b> 1000 hours EST, Norfolk, Virginia, USA on 28 SEP 2023</del></p>
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All requests for clarifications and responses to this RFI must be sent <b><u>via email</u></b> to <b><u>ALL</u></b> points of contact listed above.	

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## **1 INTRODUCTION**

1.1 **Summary.** Headquarters Supreme Allied Commander Transformation (HQ SACT) is issuing this Request for Information (RFI) in order to engage with Nations and Industry. The objective of this RFI is to identify existing and/or emerging technologies, systems and services in the area of Education, Training, Exercises and Evaluation (ETEE) Functional Services (FS). Identification of these capabilities will be used to support the NATO Governance decision-making on Common-Funded Capability Development.

1.2 This is an RFI **ONLY**. This RFI **DOES NOT** constitute a current Request for Proposal (RFP) nor a commitment to issue a future RFP. HQ SACT is not seeking proposals at this time; therefore, HQ SACT will not accept unsolicited proposals in respect to this RFI.

1.3 The purpose of this RFI is to involve Nations and Industry, through collaboration, in the development of the final set of ETEE FS Capability Requirements (CRs), the Capability Architecture, and to identify potential existing solutions for the ETEE FS Capability.

1.4 HQ SACT does not make any commitment to procure any of the systems, products or services described herein, and release of this RFI shall not be construed as such a commitment, nor as authorization to incur cost for which reimbursement will be required or sought. Further, respondents are advised that HQ SACT will not pay for any information or administrative costs incurred in responding to this RFI. The costs for responding to this RFI shall be borne solely by the responding party. Not responding to this RFI does not preclude participation in any subsequent RFP, if issued in the future.

## **2 PROGRAMME DESCRIPTION**

2.1 **Background.** NATO ETEE FS enable the Alliance to conduct the full range of NATO ETEE activities and events to support the NATO ETEE roles and responsibilities and to, ultimately, improve Alliance readiness and operational effectiveness.

2.2 **Current State.** NATO ETEE FS currently consist of a number of disparate, stand-alone and stove piped systems and prototypes across the various areas of ETEE i.e., Education and Individual Training (E&IT), Collective Training & Exercises (CT&E) and Evaluations as well as the associated Lessons Learned (LL) systems.

### **2.3 Desired End State.**

- a. NATO ETEE FS shall be compliant with applicable C3, CIS Security, Information Management, NISP and STANAG requirements<sup>1</sup>.

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<sup>1</sup> Applicable sections of these documents are referenced in the Service Policy views in Annex A. The documents can be made available if necessary.

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- b. NATO ETEE FS shall also ensure data and information exchange with relevant services provided by other capabilities, both current and those currently under development, and commercial services, as necessary.
- c. NATO ETEE FS shall provide:
- A coherent federated enterprise architecture that allows 'plug-and-play' interoperability across potentially diverse applications;
  - Simultaneous collaborative working environments regardless of location;
  - Common data repositories that aggregate local and global data, support automated data exchange and allow personnel across the NATO Enterprise to access, generate, organize, retrieve, exploit, store and dispose of associated data and information;
  - Expandable capability and capacity; and
  - Full lifecycle support.

### **2.4 Programme Status**

- a. At this time, a Capability Programme Plan (CPP) is under development which aims to direct the necessary actions across the NATO-recognised lines of development including: doctrine, organization, training, materiel (including software), leadership, personnel, facilities and interoperability.
- b. The CPP will consist of a rigorous Analysis of Alternatives (AoA) intended to assist decision makers in the selection of a solution that offers the Alliance the most value for money. These solutions are informed by this RFI and consider the full spectrum of possible alternatives including considerations of "Adopt"-ing a solution, "Buy"-ing (acquiring a solution from industry), or "Create"-ing (developing a solution bespoke to NATO), known as ABC. Options are evaluated along the lines of operational effectiveness, risk, timeline and life cycle costs.

## **3 HQ SACT FRAMEWORK FOR COLLABORATIVE INTERACTION**

3.1 ACT has implemented a Framework for Collaborative Interaction (FFCI) to increase opportunities for industry to contribute to ACT's capability development efforts through collaborative work. Extensive information on the HQ SACT FFCI initiative can be found on the ACT website being developed to support FFCI projects at <http://www.act.nato.int/ffci>.

3.2 No FFCI agreement is required to respond to this RFI. However, the principles underlying the FFCI initiative apply to this RFI.

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**4 REQUESTED INFORMATION**

4.1 This RFI will be conducted in three (3) distinct phases:

a. **Phase I:** The first phase consisted of an “Industry Day” held 11 – 13 JUL 2023 at the Joint Force Training Centre (JFTC) in Bydgoszcz, POL. ~~This event was an open Question and Answer (Q&A) session during which stakeholders were available to discuss and answer questions on the initial draft CRs and Capability Architecture. The goal of this event was to engage with Industry and Nations in an effort to finalise the CRs and Capability Architecture such that they are relevant and clear not only to stakeholders but also to potential vendors and suppliers.~~

~~**NOTE:** While participation in Phase I was encouraged, it is **NOT** required for participation in Phase II.~~

b. **Phase II:** ~~Due to lack of industry responses for Phase II of this RFI in accordance with the timelines given in Amendment 1 of this RFI, and the inability of some respondents to participate in the demonstrations initially scheduled for the week of 03 – 05 OCT at JFTC, the response date for submission of the revised survey has been extended (refer to Paragraph 4.4). A revised Capability Architecture<sup>2</sup> has also be provided at Annex A. Based on the discussions and inputs provided during Phase I, the CRs and Capability Architecture have been revised and are included at Annex A. Additionally, a survey (included at Annex B) has been developed to allow Nations and industry to provide information on, and to self-evaluate, potential solutions for consideration to meet the operational requirements for NATO's future ETEE FS capability.~~

The revised survey (included at Annex B) will allow respondents to provide a brief overview of their capability, to complete a self-assessment of their capability against the CRs and to provide initial project estimates<sup>3</sup>. The information collected in this survey will be used to support identification of participants for Phase III, to inform the AoA for the CPP and to help establish funding and programme tolerances relating to cost, scope, schedule, performance and risk for future potential acquisition activities.

The **required responses for Phase II** shall include survey responses for potential solutions. Responses shall not contain any classified information. For the survey, information shall be entered into the Microsoft Excel spreadsheet included at Annex B. The information provided in the survey shall include:

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<sup>2</sup> The Capability Architecture is in accordance with the NATO Architecture Framework (NAF), Version 4. ~~Only views considered relevant to this RFI have been included for informational purposes. Other views previously included have been removed in order to avoid confusion as they are still being developed and revised. Note that the views included are, themselves, still in draft form and are subject to revision.~~

<sup>3</sup> The estimates provided in the initial project estimates are intended to be rough order of magnitude (ROM) estimates and are **NON-BINDING**. Range estimates are acceptable.

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- A Capability Overview,
- A Capability Requirements Self-assessment, and
- Initial project estimates

~~Responses for capabilities related to Lessons Learned will be required earlier than those for capabilities related to CT&E, Evaluations and E&IT due to the scheduling of Phase III events. If your capability covers multiple areas, e.g., Lessons Learned and CT&E, responses by be divided, if possible. If it is not possible to do so, please ensure your full submission is received by the Lessons Learned deadline (refer to Paragraph 4.4).~~

**NOTE:** Participation in Phase II is **mandatory** for potential selection for participation in Phase III. Participants for Phase III will be selected based on an analysis of the responses received in Phase II.

**NOTE:** Combined responses from industries, Nations, industries and Nations, etc., to fulfil all or sections of the requirements will be acceptable in Phase II.

~~b. **Phase III:** Due to the lack of industry responses for Phase II of this RFI in accordance with the timelines given in Amendment 1 of this RFI, and the inability of some respondents to participate in the demonstrations initially scheduled for the week of 03 – 05 OCT at JFTC, Phase IIIa scheduled for 3 – 5 OCT 2023 at JFTC in Bydgoszcz, POL has been cancelled. Additionally, the previously scheduled Phase IIIb will now include all aspects of the ETEE FS Capability. Phase III will consist of two (2) events.~~

~~• **Phase IIIa.** This event will consist of trials and demonstrations of potential lessons learned solutions and is currently scheduled to be held 3 – 5 OCT 2023 at the Joint Force Training Centre (JFTC) in Bydgoszcz, POL. As noted previously, participants for Phase III will be selected based on an analysis of the responses received in Phase II.~~

~~• **Phase IIIb.** This event will consist of trials and demonstrations of potential CT&E, Evaluation and E&IT solutions. It is currently planned for January 2024 in Great Britain. The exact dates and location will be provided to those selected to participate in the event.~~

**Phase III will consist of trials and demonstrations of potential solutions to fulfil the ETEE FS capability requirements, and is currently planned for February 2024. The exact dates and location will be provided to those selected to participate in the event.**

**The required responses from selected participants for Phase III shall be confirmation of intention to participate in the trials and demonstrations in February**

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2024 (dates and location to be confirmed). The response shall include your intent to participate in the demonstrations, the expected number of participants from your organisation and any specific requirements for demonstrating potential solutions.

~~The required responses from selected participants for Phase IIIa shall be confirmation of intention to participate in the trials and demonstrations currently scheduled to be held 3–5 OCT 2023 at JFTC in Bydgoszcz, POL. The response shall include your intent to participate in the demonstrations, the expected number of participants from your organisation and any specific requirements for demonstrating potential solutions.~~

~~**NOTE:** The dates and/or location for Phase IIIa are subject to change. A decision confirming the dates and location will be made at the end of the response period for Lessons Learned submission. Selected participants will be notified via the POCs provided (refer to Paragraph 4.1.a) of the confirmed dates and location, as well as specific information for the event.~~

~~The required responses from selected participants for Phase IIIb shall be confirmation of intention to participate in the trials and demonstrations in January 2024 (dates and location to be confirmed). The response shall include your intent to participate in the demonstrations, the expected number of participants from your organisation and any specific requirements for demonstrating potential solutions.~~

~~**NOTE:** Combined demonstrations from industries, Nations, industries and Nations, etc., to fulfil all or sections of the requirements will be acceptable in **Phase III** both Phase IIIa and Phase IIIb.~~

**4.2 Eligibility to Respond.** Only NATO Nations and Industry that originate or are chartered/incorporated within NATO Nations are eligible to respond to this RFI. Companies from Partner Nations who want to participate should partner with a primary company headquartered within a NATO Nation.

**4.3 Responses to the RFI.** The response(s) to this RFI may be submitted via e-mail to **all** the POCs listed on page 2 of this RFI.

**4.4 Response Dates.**

~~a. Responses for Phase II of this RFI relating to Lessons Learned must be received by 1000 hours EST, Norfolk, Virginia, USA on **Wednesday, 22 NOV 2023** 31 AUG 2023.~~

~~b. Responses for Phase II of this RFI relating to CT&E, Evaluations and E&IT must be received by 1000 hours EST, Norfolk, Virginia, USA on **28 SEP 2023.**~~

~~**NOTE:** As stated previously, if your capability covers multiple areas, e.g., Lessons Learned and CT&E, responses by be divided, if possible. If it is not possible to do~~

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~~so, please ensure your full submission is received by the Lessons Learned deadline.~~

b. The response date for **Phase III** ~~Phase IIIa and Phase IIIb~~ will be set once participants are selected.

**4.5 Clarifications and Questions.**

a. Inquiries of a technical nature about this RFI shall be submitted by e-mail to **all** the POCs listed on page 2 of this RFI. Inquiries must be received by 1000 hours EST, Norfolk, Virginia, USA on **Friday, 29 SEP 2023** ~~17 AUG 2023~~. Questions shall not contain proprietary and/or classified information.

b. A GoTo Meeting (GTM) Question and Answer (Q&A) session will then be held on Wednesday, **04 OCT 2023 from 0800 - 1000 hours EST**, Norfolk, Virginia, USA.

- You can join the meeting at:  
[https://meet.goto.com/JFD3/etee\\_fs\\_rfi\\_qanda](https://meet.goto.com/JFD3/etee_fs_rfi_qanda)
- You can also dial in using your phone.
  - Access Code: 179-204-885
  - United States: +1 (571) 317-3122
- Join from a video-conferencing room or system.
  - Meeting ID: 179-204-885
  - Dial in or type: 67.217.95.2 or [inroomlink.goto.com](https://inroomlink.goto.com)
  - Or dial directly: 179204885@67.217.95.2 or 67.217.95.2##179204885

c. **Meeting video recording** will be posted on the HQ SACT P&C website at: [www.act.nato.int/contracting](http://www.act.nato.int/contracting).

d. HQ SACT reserves the right to seek clarification on any submission.

**4.6 Intent/Objectives.** The intent of this RFI is to involve Nations and Industry, through collaboration, in final development of the ETEE FS CRs and Capability Architecture. The objective is to identify potential solutions for the ETEE FS Capability.

**4.7 Expected Benefits to Respondents.** National and Industry participants will have the chance to propose and demonstrate state-of-the-art systems, products and services in the area of ETEE FS to NATO.

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4.8 **Expected Benefits to NATO.** The expected benefits include collaboration with Nations and industry in the finalisation of the ETEE FS CRs and Capability Architecture, and the identification potential state-of-the-art solutions for the ETEE FS Capability. Additionally, information collected in Phase II will help establish funding as well as programme tolerances relating to cost, scope, schedule, performance and risk for future potential acquisition activities.

4.9 **Classified Information.** NATO information that is CLASSIFIED is not included herein but can be passed to authorized industry recipients with appropriate clearances and control measures.

4.10 **Proprietary information.** Proprietary information, if any, should be minimized and clearly marked as such. HQ SACT will treat proprietary information with the same due care as the command treats its own proprietary information, and will exercise due caution to prevent its unauthorized disclosure. Please be advised that all submissions become HQ SACT property and will not be returned.

**5 NON-DISCLOSURE PRINCIPLES AND/OR NON-DISCLOSURE AGREEMENT WITH THIRD PARTY COMPANY**

5.1 Please be informed that HQ SACT may contract a company to conduct the AoA investigation in support of this project. HQ SACT will follow nondisclosure principles and possibly conclude a Non-Disclosure Agreement (NDA) with that company to protect submitted information from further disclosure. As the third party beneficiary of this nondisclosure, this RFI serves to inform you of how HQ SACT plans to proceed and of HQ SACT's intent to protect information from unauthorized disclosure, requiring the third party company to protect the disclosed information using the highest degree of care that the company utilizes to protect its own Proprietary Information of a similar nature, and no less than reasonable care. This includes the following responsibilities and obligations:

- a. The third party company receiving the information shall not, without explicit, written consent of HQ SACT:
  - Discuss, disclose, publish or disseminate any Proprietary Information received or accessed under nondisclosure principles and subject to an NDA, if an NDA is concluded;
  - Use disclosed Proprietary Information in any way except for the purpose for which it was disclosed in furtherance of the goals of the instant project, collaboration, activity or contract; or
  - Mention the other Party or disclose the relationship including, without limitation, in marketing materials, presentations, press releases or interviews
- b. Exceptions to Obligations. The third party company receiving the

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information may disclose, publish, disseminate, and use Proprietary Information:

- To its employees, officers, directors, contractors, and affiliates of the recipient who have a need to know and who have an organizational code of conduct or written agreement with the recipient requiring them to treat the disclosed Proprietary Information in accordance with nondisclosure principles and the NDA (if executed);
- To the extent required by law; however, the company receiving the information will give HQ SACT prompt notice to allow HQ SACT a reasonable opportunity to obtain a protective order or otherwise protect the disclosed information through legal process; or
- That is demonstrated in written record to have been developed independently or already in the possession of the company receiving the information without obligation of confidentiality prior to the date of receipt from HQ SACT; that is disclosed or used with prior written approval from HQ SACT; obtained from a source other than HQ SACT without obligation of confidentiality; or publicly available when received.

c. Any response to this RFI is considered to establish consent to this process. A copy of the NDA, if or when concluded, can be provided on request.

## **6 EXCEPTIONS TO OBLIGATIONS**

6.1 The third party company receiving the information may disclose, publish, disseminate, and use Proprietary Information:

- a. To its employees, officers, directors, contractors, and affiliates of the recipient who have a need to know and who have an organizational code of conduct or written agreement with the recipient requiring them to treat the disclosed Proprietary Information in accordance with nondisclosure principles and the NDA (if executed);
- b. To the extent required by law; however, the company receiving the information will give HQ SACT prompt notice to allow HQ SACT a reasonable opportunity to obtain a protective order or otherwise protect the disclosed information through legal process; or
- c. That is demonstrated in written record to have been developed independently or already in the possession of the company receiving the information without obligation of confidentiality prior to the date of receipt from HQ SACT; that is disclosed or used with prior written approval from HQ SACT; obtained from a source other than HQ SACT without obligation of confidentiality; or publicly available when received.

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6.2 Any response to this RFI is considered to establish consent to this process. A copy of the NDA, if or when concluded, can be provided on request.

## **7 ORGANIZATIONAL CONFLICTS OF INTEREST**

7.1 As Procurement/Contracting involves the expenditure of funds allocated by the member nations, we must always strive to maintain trust in and preserve the integrity of this Headquarters' procurement procedures. It is essential that our procedures facilitate transparent and robust competition from industry. Contractor and subcontractor personnel performing work under an HQ SACT contract may receive, have access to, or participate in the development of sensitive information relating to source selection methodology, cost or pricing information, budget information, and future specifications, requirements or Statements of Work or perform evaluation services that may create a current or subsequent Organizational Conflict of Interests (OCI). Similarly, companies responding to an HQ SACT RFI may create a subsequent OCI determination when pursuing future NATO contracts generated from that RFI. Each individual contracting situation will of course be examined on the basis of its particular facts and the nature of any proposed contract. The exercise of common sense, good judgment, and sound discretion is required in both the decision on whether a significant potential conflict exists and, if it does, the development of an appropriate means for resolving it. In anticipation of a future OCI determination, any company either awarded an HQ SACT contract or responding to an HQ SACT RFI while also anticipating bidding on future NATO contracts relating to this work, should consider having a mitigation plan in place to address or mitigate any OCI concerns now or in the future.

## **8 FOLLOW-ON**

8.1 Any and all information provided as part of the submission in response to this RFI may be considered in developing any future HQ SACT requirements.

8.2 The data collected in response to this RFI will be used to develop a report to inform the ETEE FS CPP. The report will provide an assessment to support a decision as to whether NATO should pursue an ABC approach to meet ETEE FS requirements.

8.3 In the event that there is a competitive bidding process later as part of NATO Common Funded Capability Development, the provision of data, or lack of, will not prejudice any respondent.

## **9 SUMMARY**

9.1 The purpose of this RFI is to involve Nations and Industry, through collaboration, in final development of the ETEE FS Capability CRs and Capability Architecture, and to identify potential solutions for the ETEE FS Capability. HQ SACT has not made a commitment to procure any of the systems, products or services described herein, and release of this RFI shall not be construed as such a commitment, nor as authorization to incur cost for which reimbursement will be required or sought. **It is emphasised that this**

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**is an RFI only, and not an RFP of any kind.** Thank you in advance for your time and submission to this RFI.

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Education, Training, Exercises and Evaluations (ETEE)  
Functional Services (FS)

Capability Architecture Volume



Version 5.0

*Products are in **DRAFT** form and have yet to be fully vetted and peer-reviewed.*

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DRAFT

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## **Education, Training, Exercises and Evaluations (ETEE) Functional Services (FS) Capability Programme Introduction**

NATO ETEE FS enable the Alliance to conduct the full range of NATO ETEE activities and events to support the NATO ETEE roles and responsibilities and to, ultimately, improve Alliance readiness and operational effectiveness. NATO ETEE FS currently consist of a number of disparate, stand-alone and stove piped systems and prototypes across the various areas of ETEE i.e., Education and Individual Training (E&IT), Collective Training & Exercises (CT&E) and Evaluations as well as the associated Lessons Learned (LL) systems. The vision of the ETEE FS Programme is to provide a modern, coherent and robust capability to:

- Ensure NATO's ability to support increasingly complex education and training (E&T) requirements to address existing and future threats and challenges, and
- Facilitate enhanced collection, storing, staffing, tracking, analysis, collaborative work, and dissemination of lessons learned in support of NATO's Warfighting, Warfare Development, and decision-making.

A modern, coherent and robust ETEE FS capability will ensure NATO's ability to support increasingly complex education and training (E&T) requirements to address existing and future threats and challenges by:

- Providing real-time situational awareness of E&T levels;
- Ensuring required training is provided to fulfil operational requirements and is universal in access;
- Providing common data sets to support NATO ETEE functions and outputs more effectively and efficiently; and
- Ensuring coherence within the ETEE capability.

The desired end state for ETEE FS is:

- A coherent federated enterprise architecture that allows 'plug-and-play' interoperability across potentially diverse applications;
- Simultaneous collaborative working environments regardless of location;
- Common data repositories that aggregate local and global data, support automated data exchange and allow personnel across the NATO Enterprise to access, generate, organize, retrieve, exploit, store and dispose of associated data and information;
- Expandable capability and capacity; and
- Full lifecycle support.

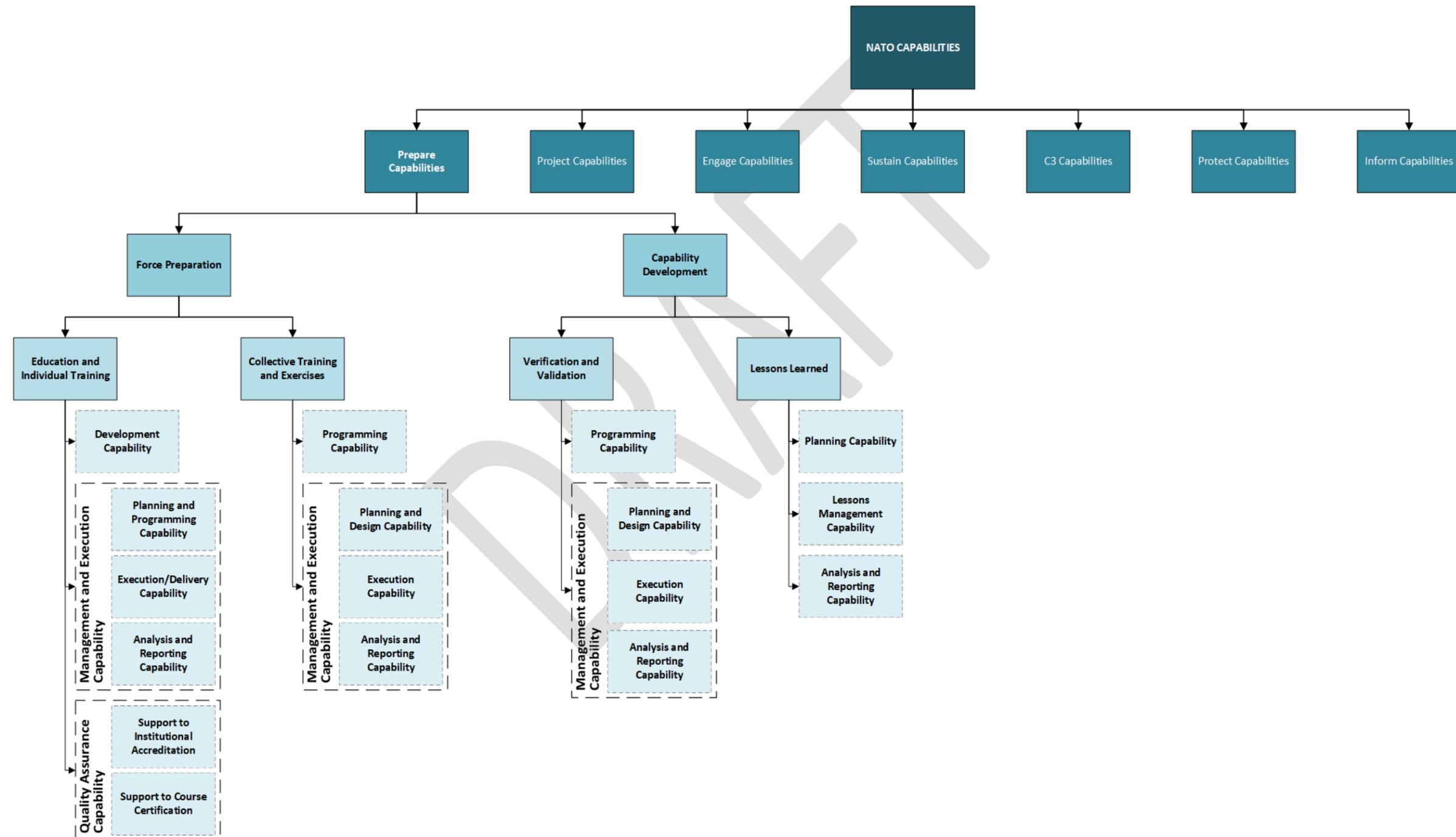
The ETEE FS Capability Architecture describes the envisioned capability for ETEE FS. This design is communicated through models that reside in the Business, Information, Application, and Technology Domains. Models are constructed and named in accordance with NAFv4, and collectively serve as the "design" of the ETEE FS Capability.

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**C1 – Capability Taxonomy**

NAFv3: NCV-2

The C1 Viewpoint is concerned with the identification of capabilities, and their organization into specialization hierarchies (taxonomies) independent of their implementation. Capabilities represent the ability of a system or organization to execute functions at a required performance level to achieve (strategic and operational) organizational objectives. They are expressed in general and high-level terms and are typically realized by a combination of organization, people, processes, information, and technology. In the context of the NATO C3 Taxonomy, capabilities are focused on their relevance to military missions. This view identifies capabilities relevant to the ETEE FS Capability Architecture, which fall under the Prepare Capabilities area. The capabilities shown with a dashed line are not included in the C3 Taxonomy and may be proposed as additions to the Taxonomy if validated.

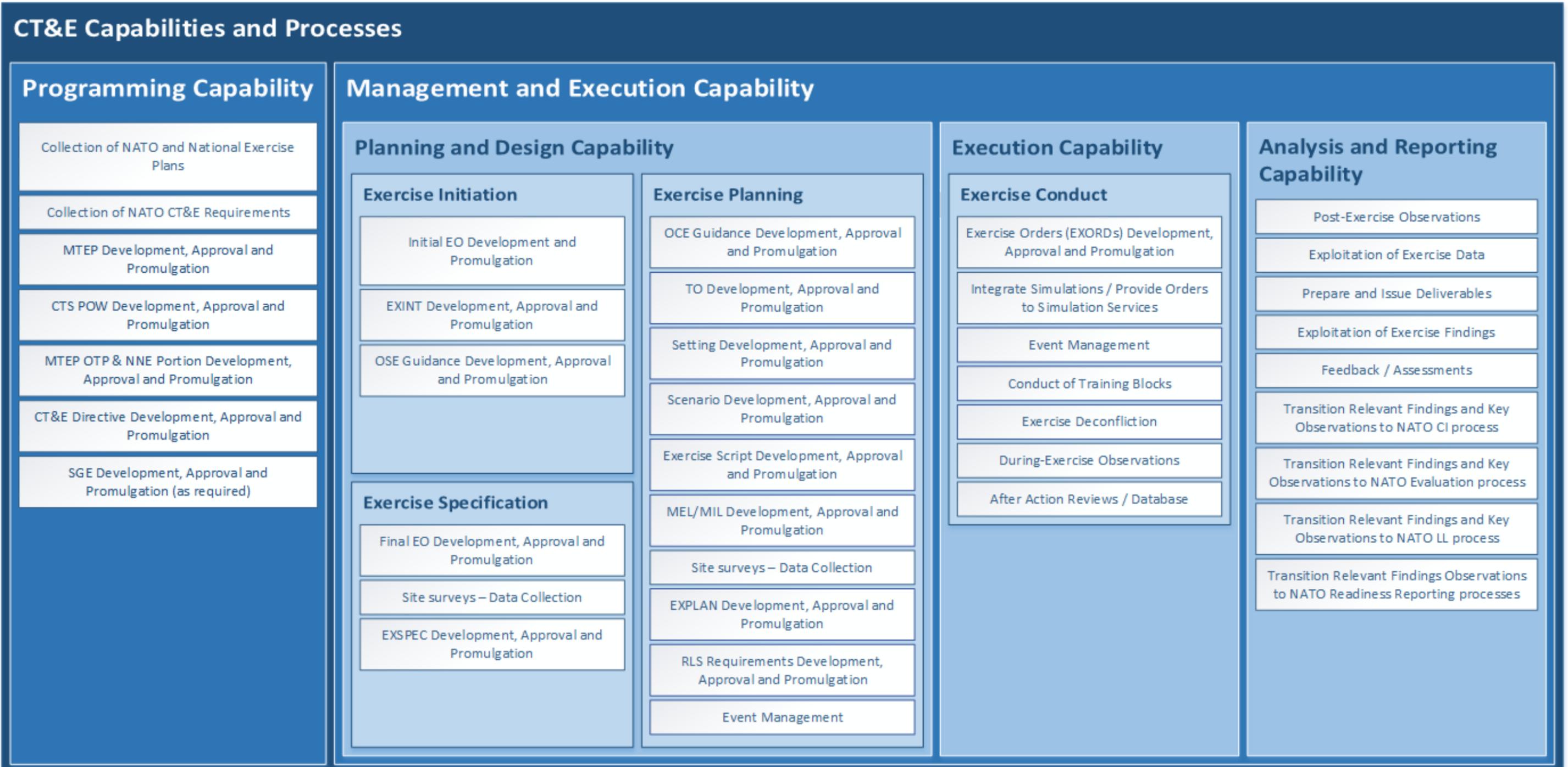


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**C4 – Standard Processes (CT&E Capabilities)**

NAFv3: NCV-6

The C4 Viewpoint is concerned with identification of enduring tasks and standard activities relevant for the architecture. This view identifies and describes the recurring Collective Training and Exercises (CT&E) stakeholder processes within the CT&E Capabilities that ETEE FS will support. **Definitions of processes are being developed. Draft definitions can be provided.**

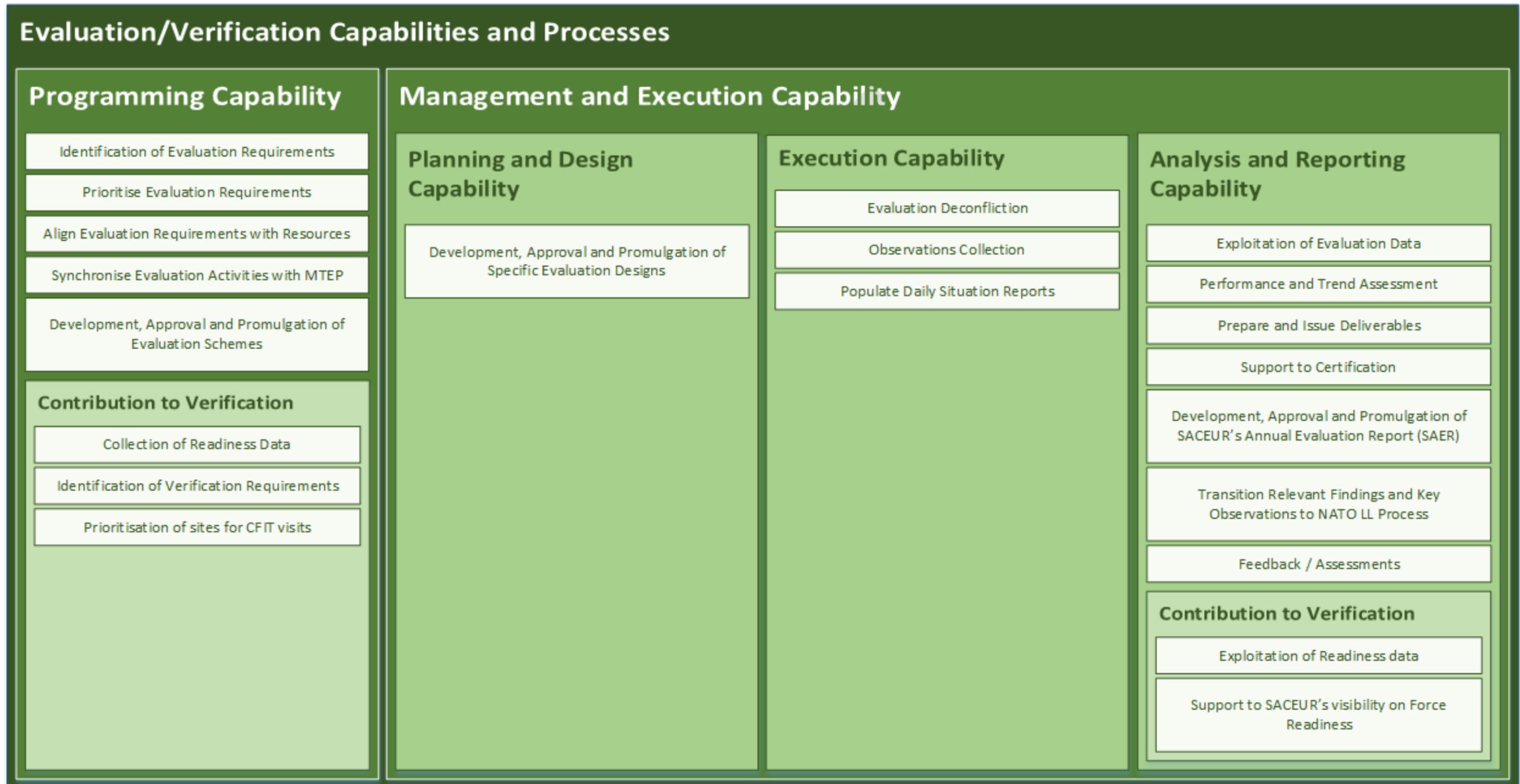


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**C4 – Standard Processes (Evaluations)**

NAFv3: NCV-6

The C4 Viewpoint is concerned with identification of enduring tasks and standard activities relevant for the architecture. This view describes the recurring Evaluation/Verification stakeholder processes that ETEE FS will support. **Definitions of processes are being developed. Draft definitions can be provided.**

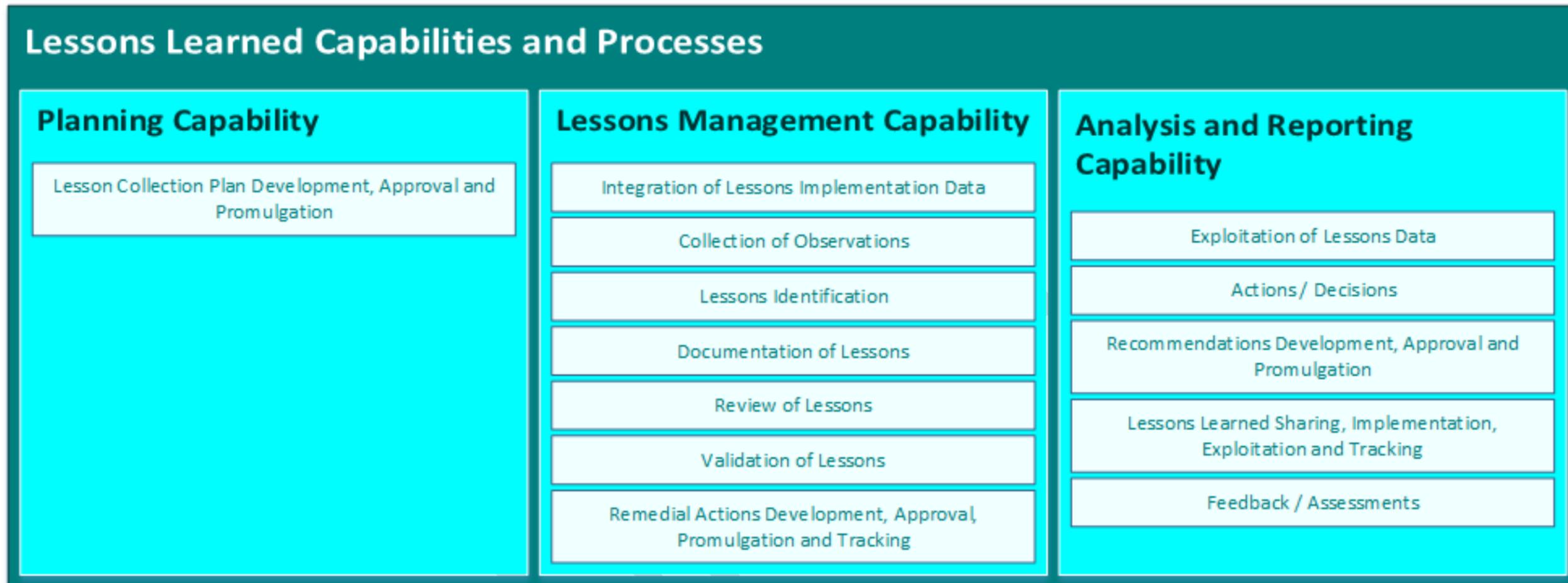


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**C4 – Standard Processes (Lessons Learned)**

NAFv3: NCV-6

The C4 Viewpoint is concerned with identification of enduring tasks and standard activities relevant for the architecture. This view describes the recurring Lessons Learned stakeholder processes that ETEE FS will support. **Definitions of processes are being developed. Draft definitions can be provided.**

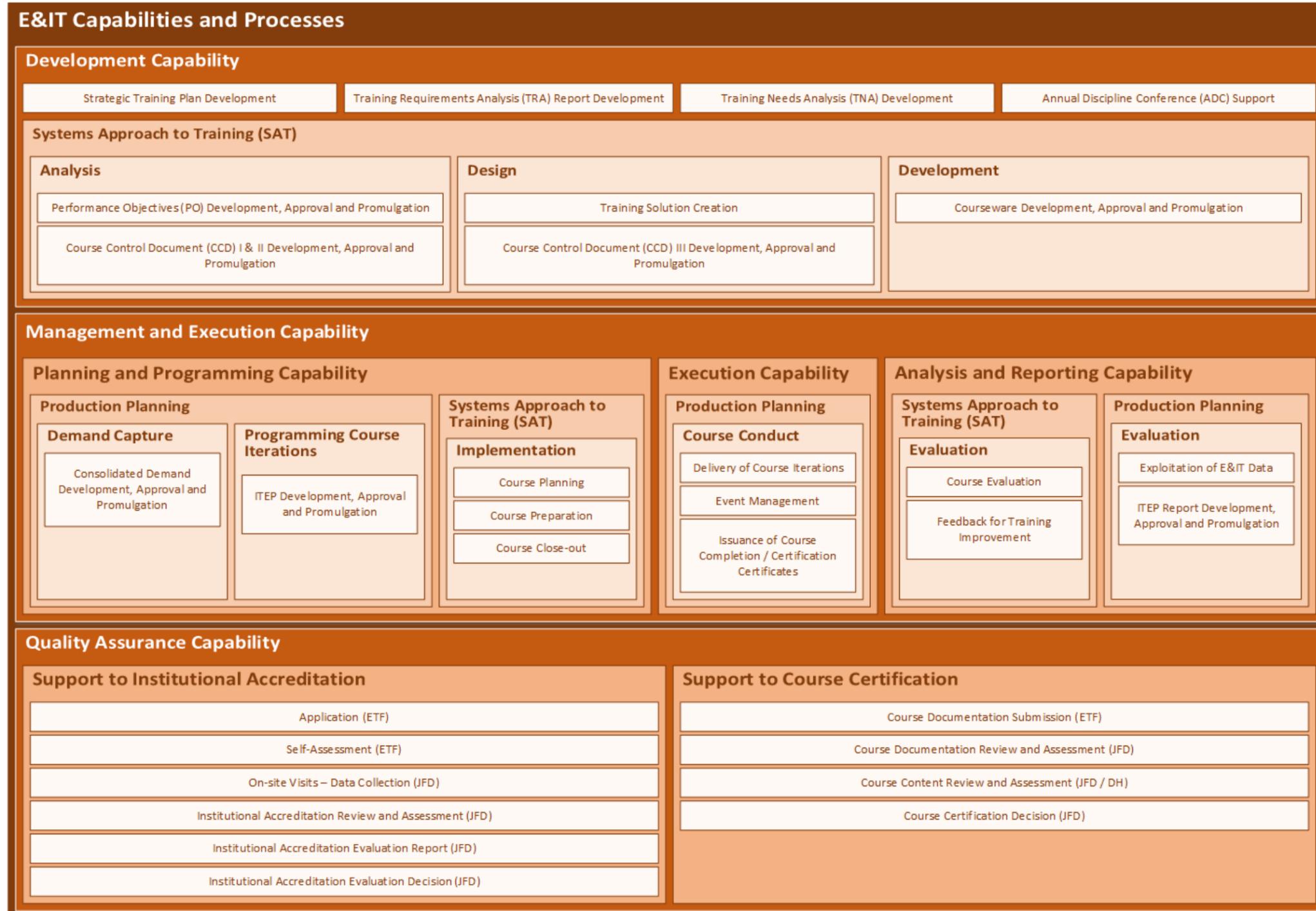


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**C4 – Standard Processes (E&IT)**

NAFv3: NCV-6

The C4 Viewpoint is concerned with identification of enduring tasks and standard activities relevant for the architecture. This view describes the recurring Education and Individual Training (E&IT) stakeholder processes that ETEE FS will support. **Definitions of processes are being developed. Draft definitions can be provided.**



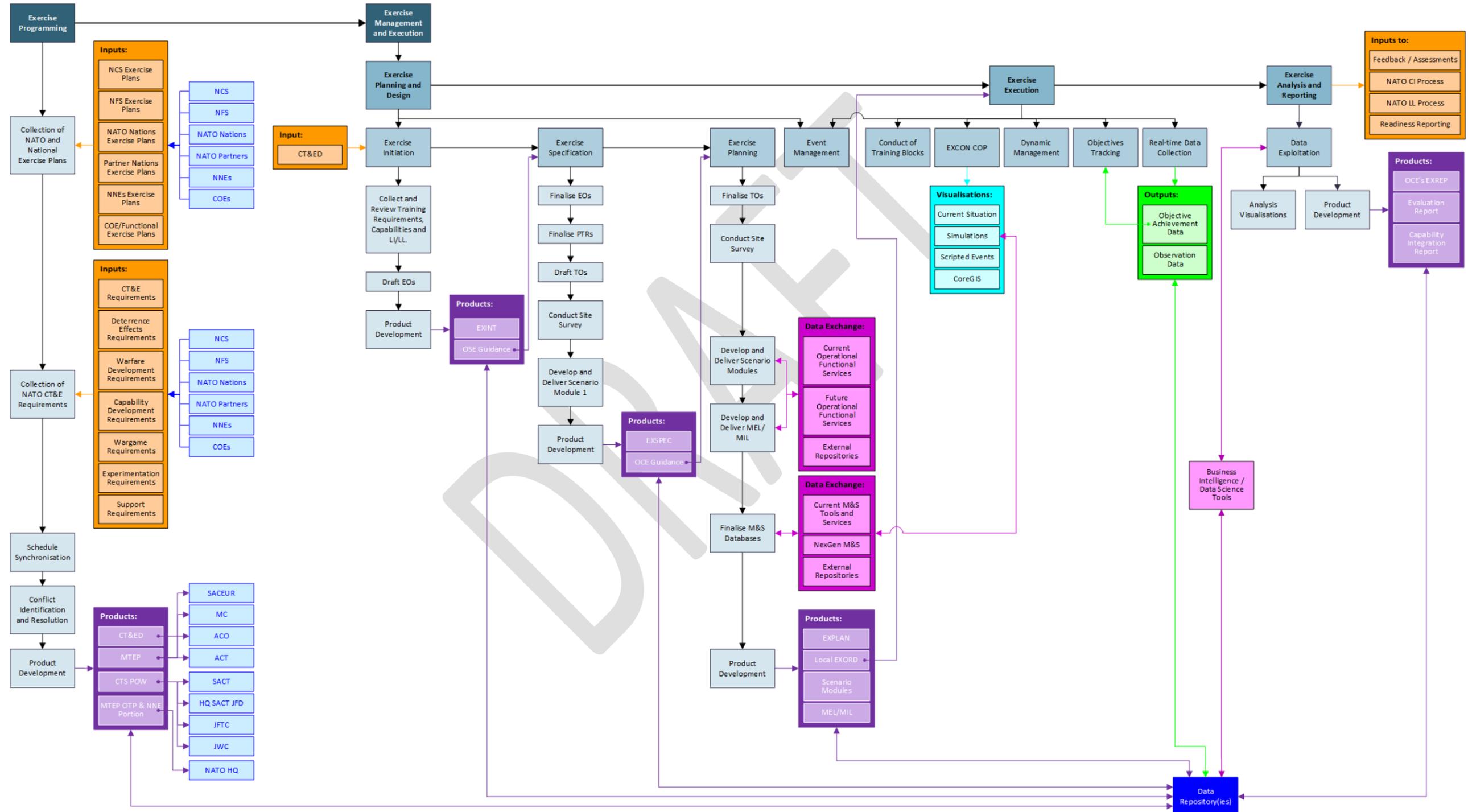
# HQ Supreme Allied Commander Transformation

## ANNEX A to RFI-ACT-SACT-23-42, Amendment 2

### L2 – Logical Scenario (CT&E)

NAFv3: NOV-2

The L2 Viewpoint is concerned with identifying key or aggregated interactions between nodes. This view identifies nodes and defines logical flows (e.g. logical flow of information), independent of their implementation, which are relevant for the programming, planning, design, execution, analysis and reporting of NATO Collective Training and Exercises (CT&E).

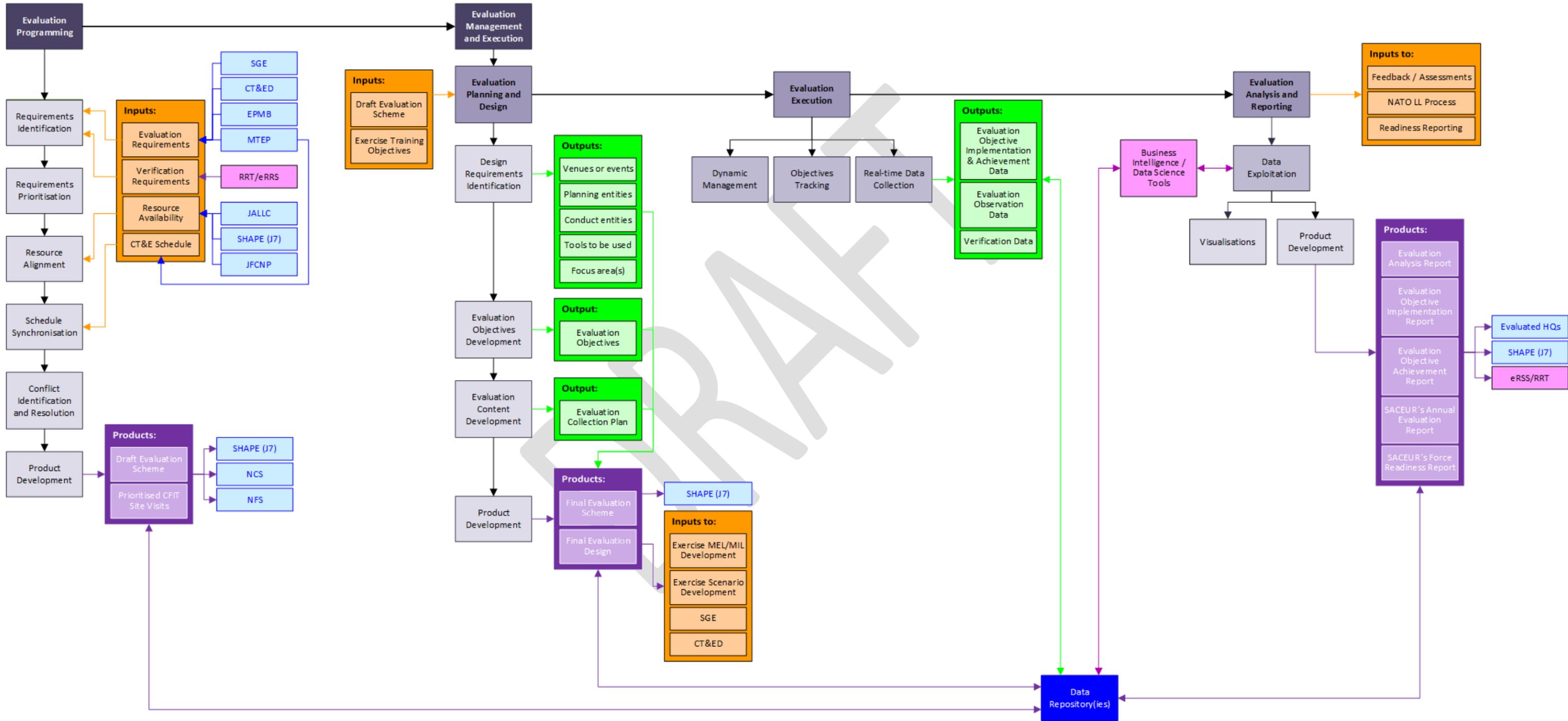


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**L2 – Logical Scenario (Evaluations)**

NAFv3: NOV-2

The L2 Viewpoint is concerned with identifying key or aggregated interactions between nodes. This view identifies nodes and defines logical flows (e.g. logical flow of information), independent of their implementation, which are relevant for the programming, planning, design, execution, analysis and reporting of NATO Evaluations.

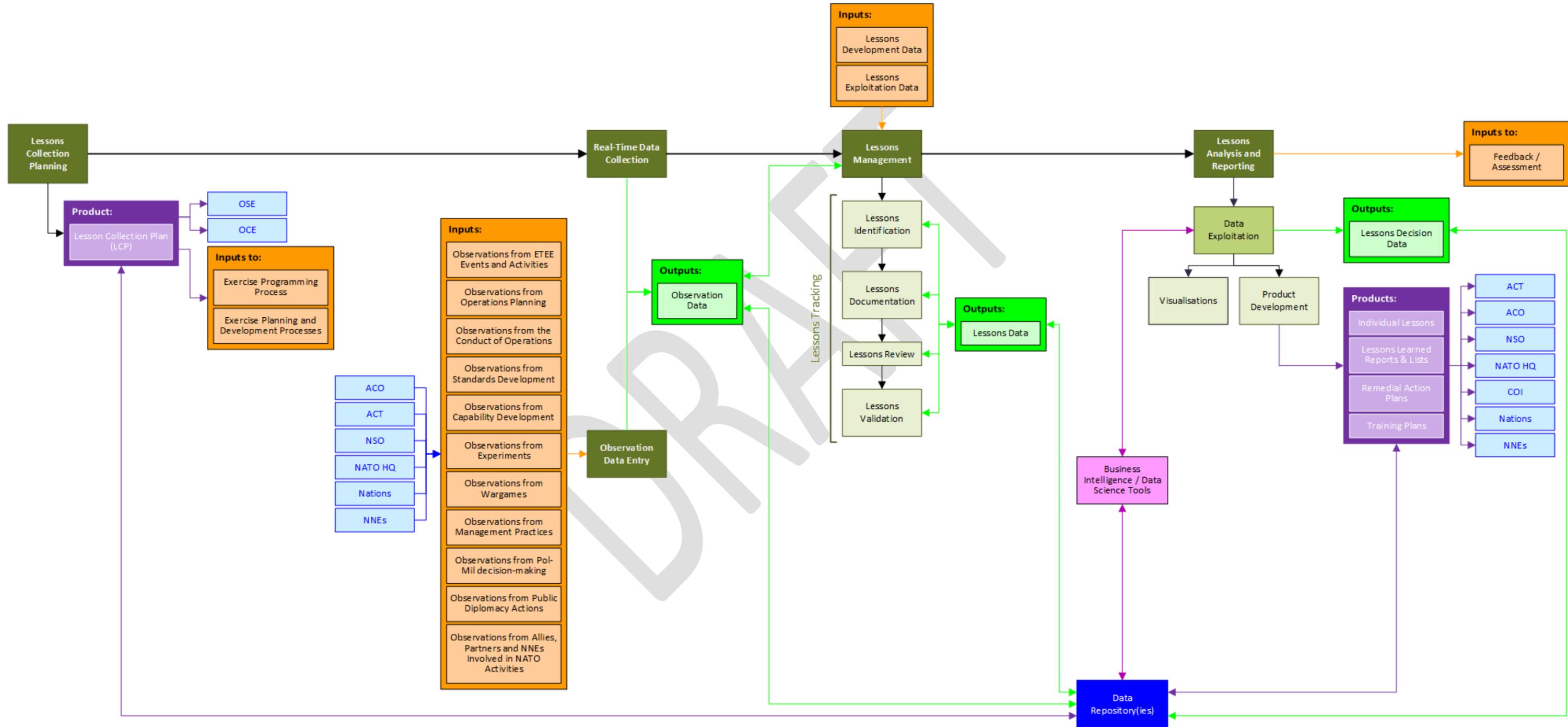


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**L2 – Logical Scenario (Lessons Learned)**

NAFv3: NOV-2

The L2 Viewpoint is concerned with identifying key or aggregated interactions between nodes. This view identifies nodes and defines logical flows (e.g. logical flow of information), independent of their implementation, which are relevant for the planning, design, execution, analysis and reporting of NATO Lessons Learned.

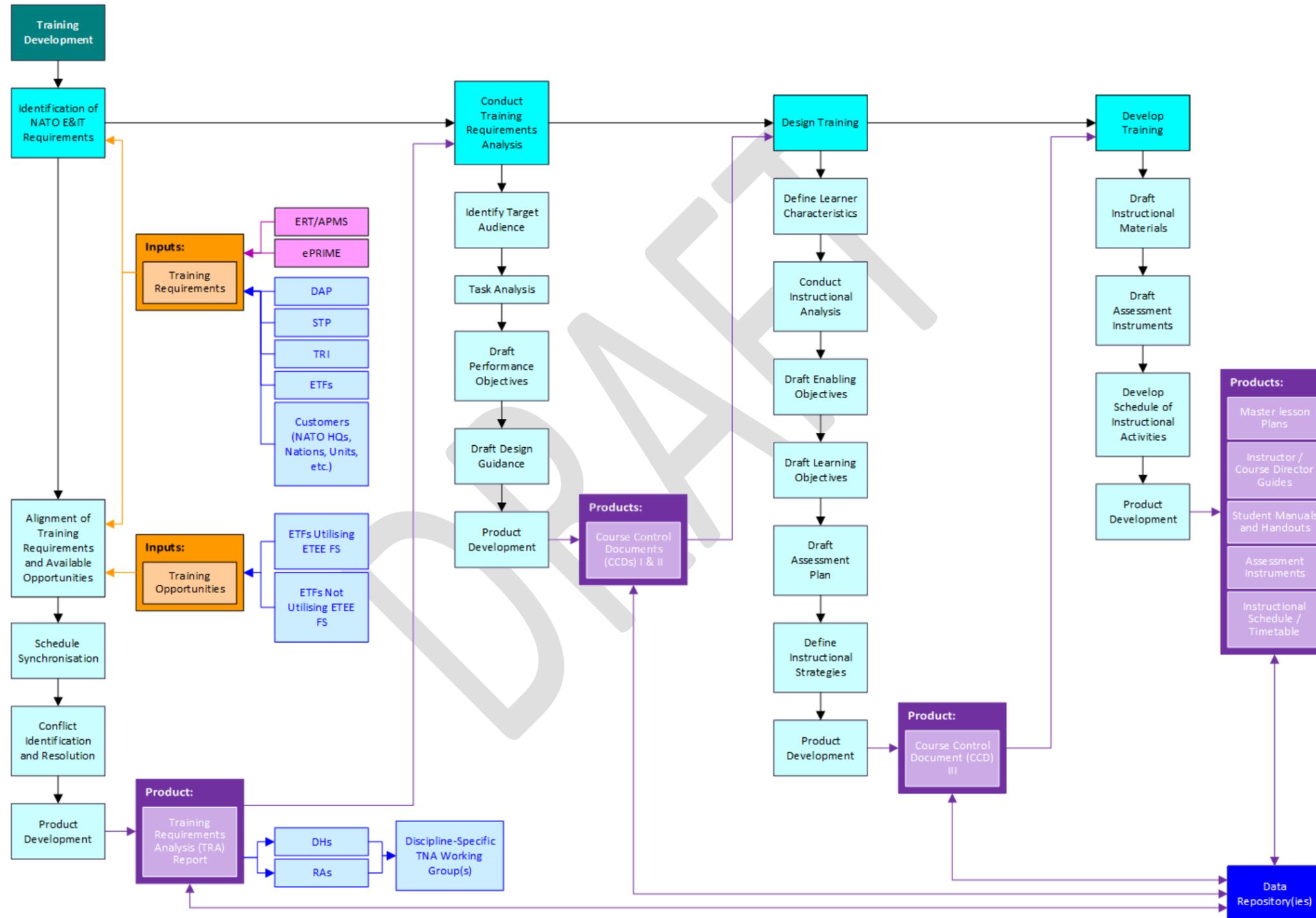


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**L2 – Logical Scenario (E&IT – Training Development)**

NAFv3: NOV-2

The L2 Viewpoint is concerned with identifying key or aggregated interactions between nodes. This view identifies nodes and defines logical flows (e.g. logical flow of information), independent of their implementation, which are relevant for NATO Education and Individual Training (E&IT) with respect to training development.

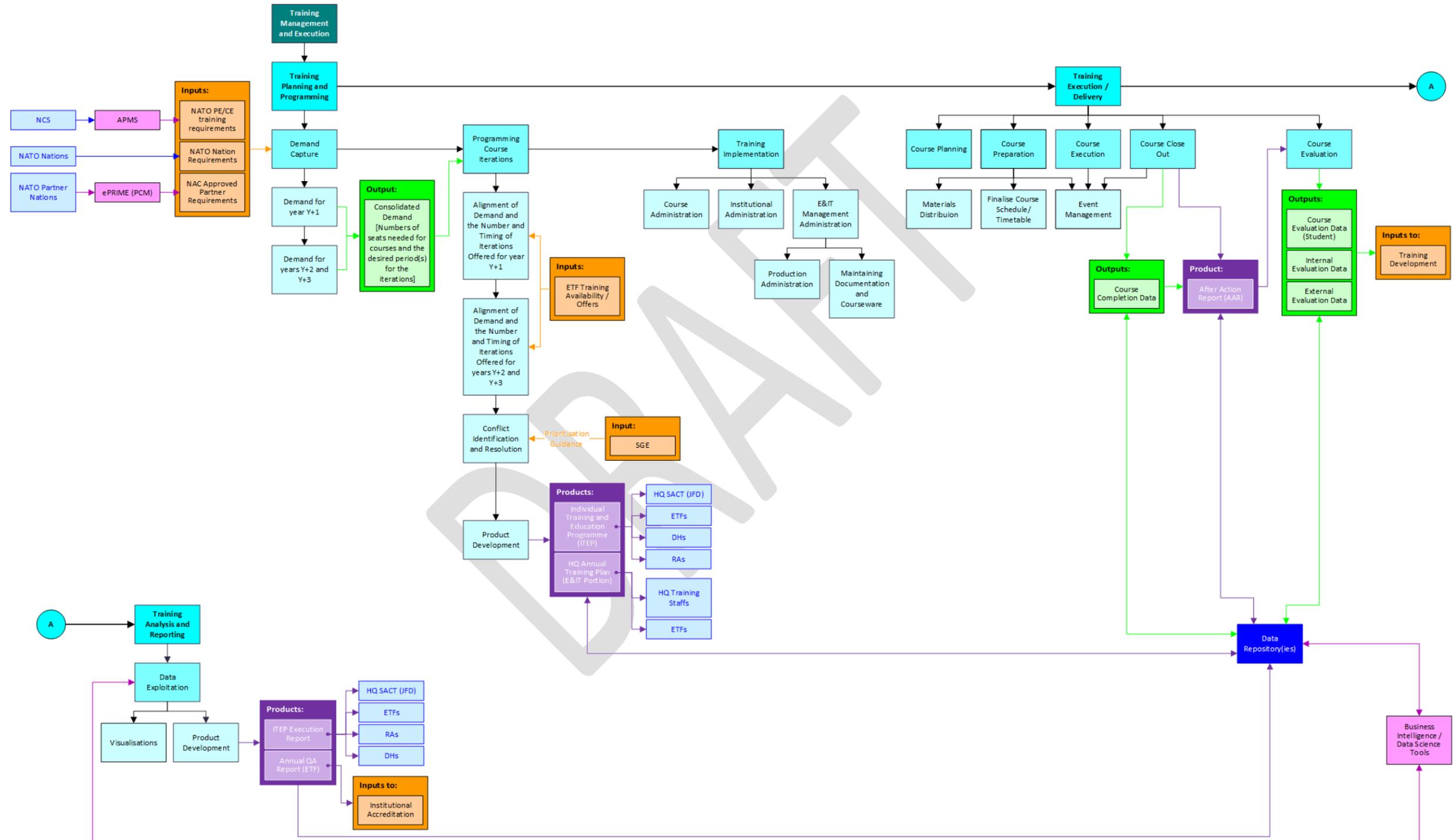


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## L2 – Logical Scenario (E&IT – Training Management & Execution)

NAFv3: NOV-2

The L2 Viewpoint is concerned with identifying key or aggregated interactions between nodes. This view identifies nodes and defines logical flows (e.g. logical flow of information), independent of their implementation, which are relevant for NATO Education and Individual Training (E&IT) with respect to training planning, programming, execution/delivery, analysis and reporting.

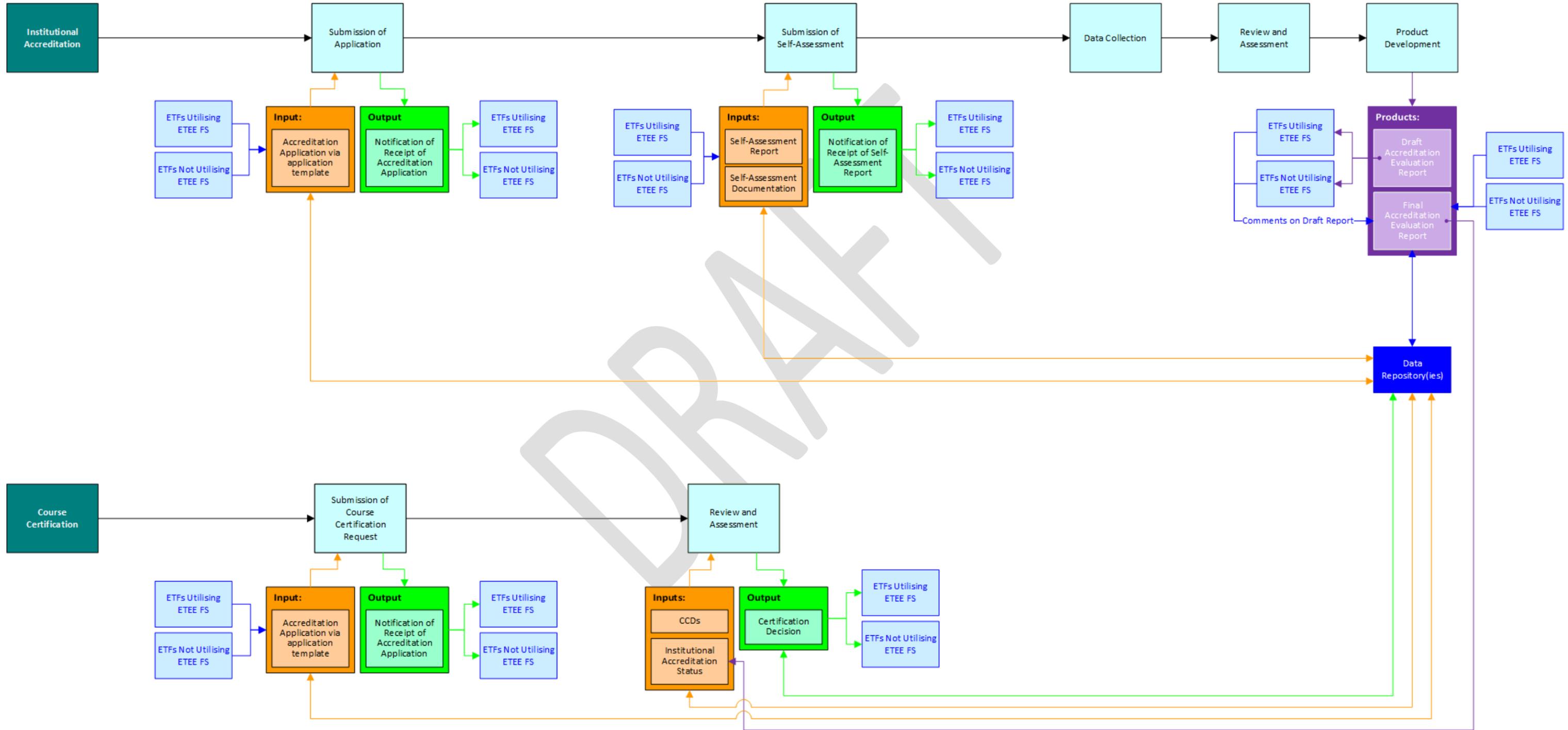


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**L2 – Logical Scenario (E&IT QA)**

NAFv3: NOV-2

The L2 Viewpoint is concerned with identifying key or aggregated interactions between nodes. This view identifies nodes and defines logical flows (e.g. logical flow of information), independent of their implementation, which are relevant for NATO Education and Individual Training (E&IT) Quality Assurance (QA), to include institutional accreditations and course certifications.

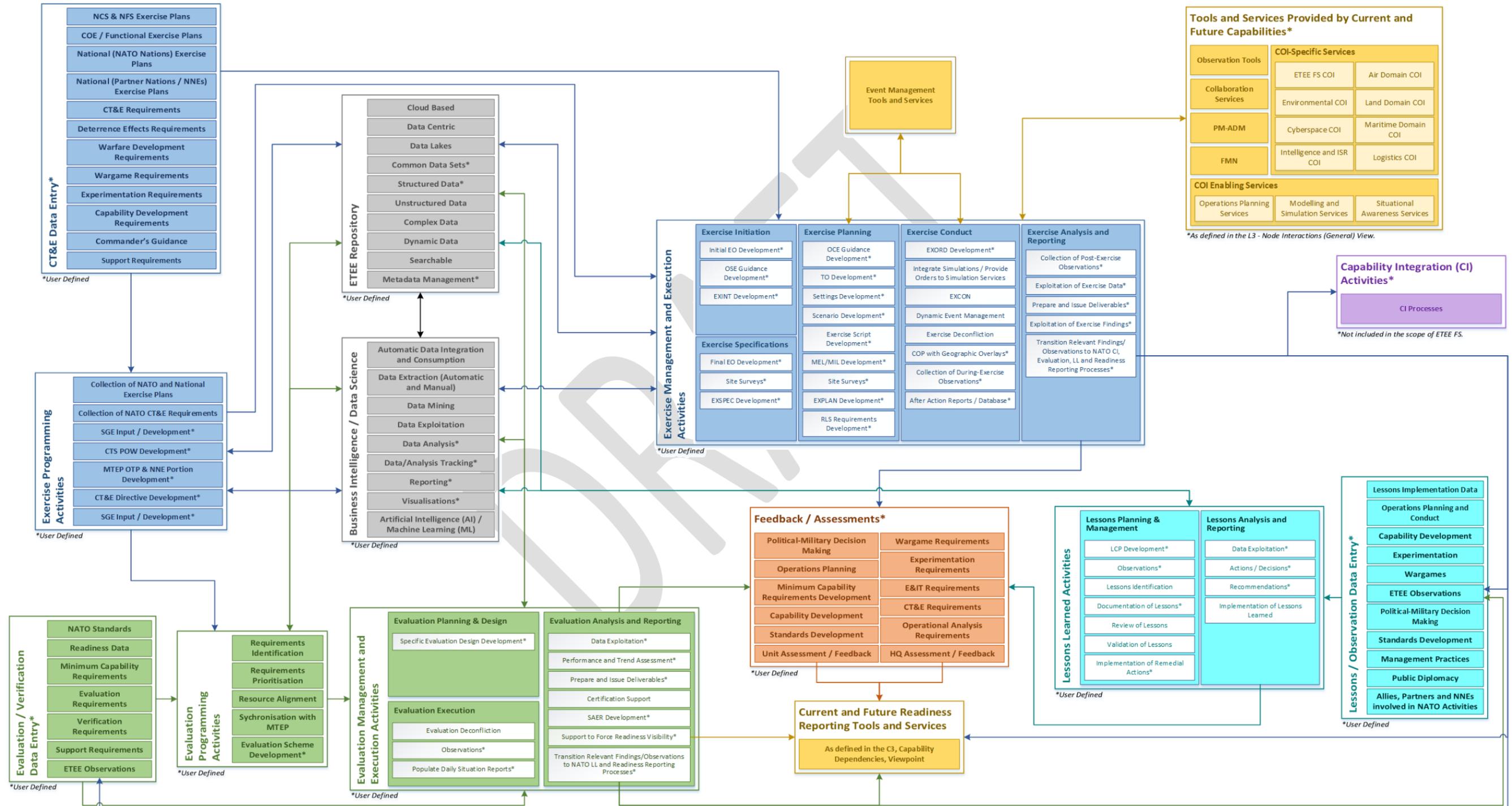


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## L4 – Logical Activities (CT&E, Evaluations and Lessons Learned)

NAFv3: NOV-5

The L4 Viewpoint is concerned with the identification of logical (i.e. implementation independent) activities, grouping and composition of these activities, and logical flows between the activities. This view provides a composition of the standard Collective Training and Exercises (CT&E), Evaluation and Lessons Learned activities, to include links to external supporting capabilities, which are relevant to the architecture.



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## L4 – Logical Activities (E&IT and Quality Assurance)

NAFv3: NOV-5

The L4 Viewpoint is concerned with the identification of logical (i.e. implementation independent) activities, grouping and composition of these activities, and logical flows between the activities. This view provides a composition of the standard Education and Individual Training (E&IT) and Quality Assurance (QA) activities, to include links to external supporting capabilities, which are relevant to the architecture.

