



**Supreme
Allied
Commander
Transformation**



Strategic Foresight Analysis Interim Update Workshop - II

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21-22 October 2015**





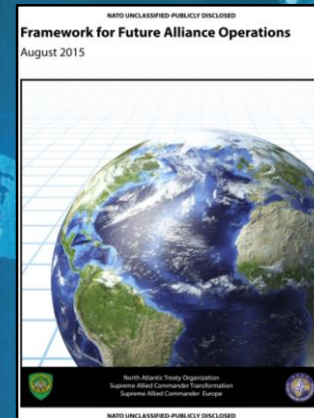
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**Col Tibor Szabo (HUN AF)
Strategic Analysis BH, Strategic Plans and Policy
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UNDERSTANDING SECURITY CHALLENGES



TO IDENTIFY, ANALYSE, AND ADDRESS FUTURE CHALLENGES
AND OPPORTUNITIES, OUR WORK:

- DRAWS UPON THE PAST
- INFORMS THE PRESENT
- PROVIDES A LONG-TERM TRAJECTORY

BI-STRATEGIC COMMAND BEST MILITARY ADVICE

NATO needs to develop operationally agile forces that are resilient, strategically aware, supported by proactive strategic communications and networked with security partners.

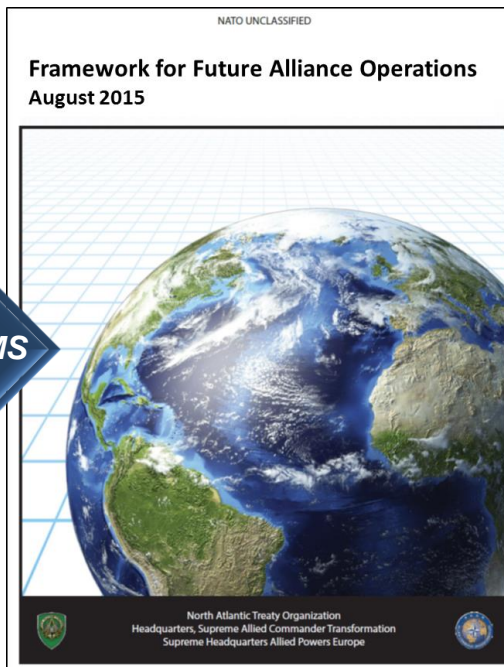
Long-Term Military Transformation

What do the current trends indicate about the world 15 or more years in the future?



INFORMS

What could this mean for future alliance operations?



INFORMS

What are NATO's future capability requirements that should guide targeting, development and acquisition?

NATO Defence Planning Process



- ☐ 15 Long-Range Trends
- ☐ 8 Emergent Trends

- ☐ 10 Instability Situations
- ☐ 5 Strategic Military Perspectives
- ☐ Military Implications

These documents provide the critical first step in NATO's Long-Term Military Transformation (LTMT) effort

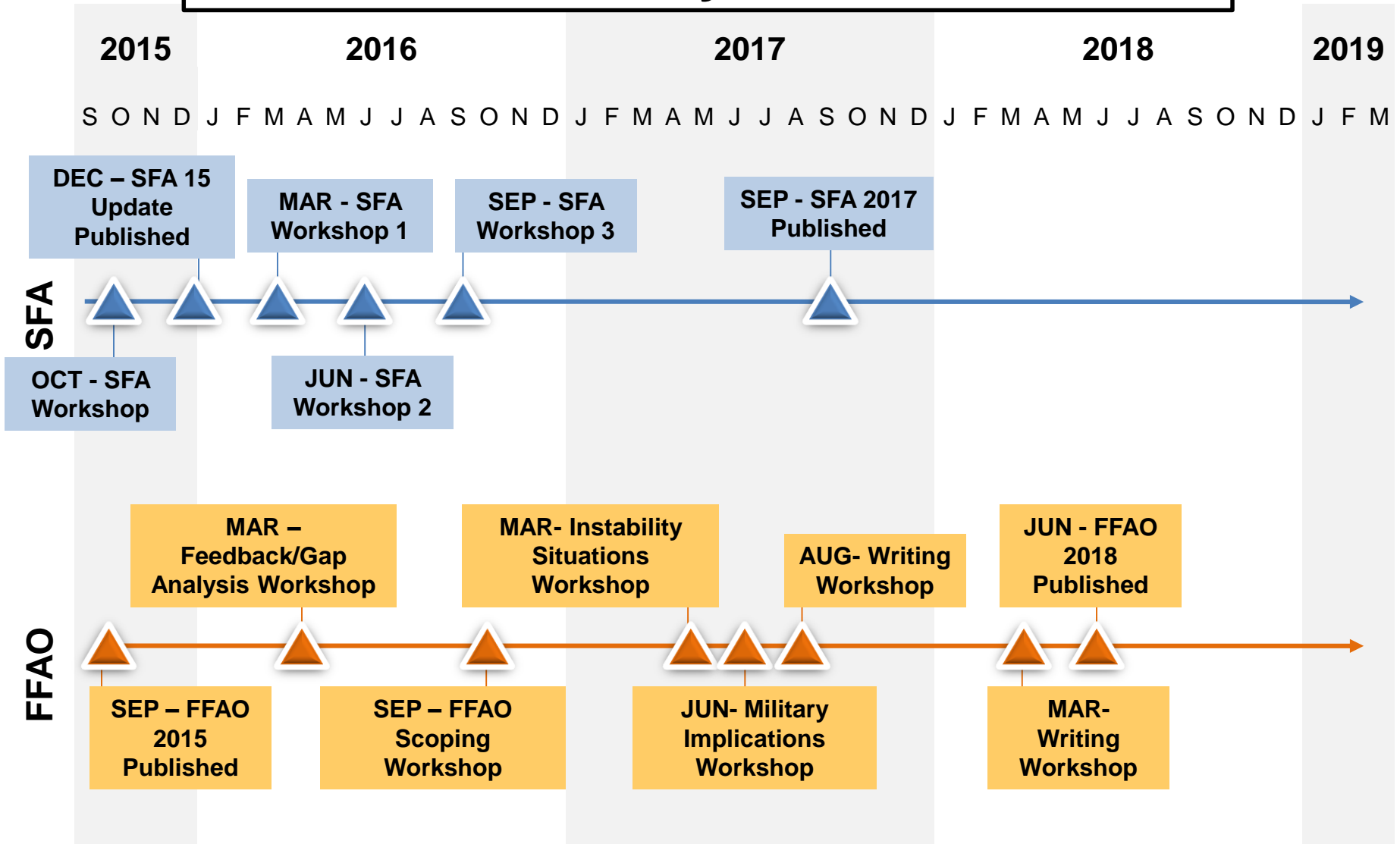
Our proposal to the Nations to inform



- Strategic Discussion
- Alignment of National Defence Plans
- NATO Defence Planning
- Capability Development
- Concept Development
- Doctrine, Training, Exercises, Leadership, Education

“The Strategic Commanders recommend that NATO develops operationally agile forces that are resilient, strategically aware, supported by proactive strategic communications, and networked with a wide range of security partners.”

The Way Ahead





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