



Schweizerische Eidgenossenschaft  
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Confederazione Svizzera  
Confederaziun svizra

**Swiss Armed Forces**  
Armed Forces Staff



# **SFA/FAAO Joint Workshop**

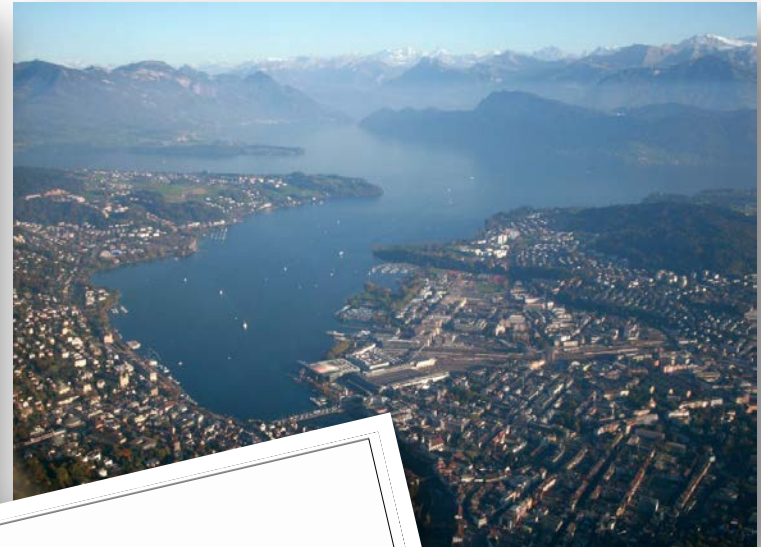
19–22 April 2016, Lucerne, Switzerland

## **Welcoming Briefing**

**Brigadier Rolf Siegenthaler**  
Chief of Armed Forces Planning



# Welcome to Lucerne



**Swiss Armed Forces**  
Chief of Armed Forces Planning

SFA/FAAO Joint Workshop



## Leading NATO Military Transformation

Strategic Foresight Analysis (SFA) and Framework  
for Future Allied Operations (FFAO)  
Workshop

### Agenda

19-22 April 2016  
Lucerne, Switzerland  
Armed Forces College

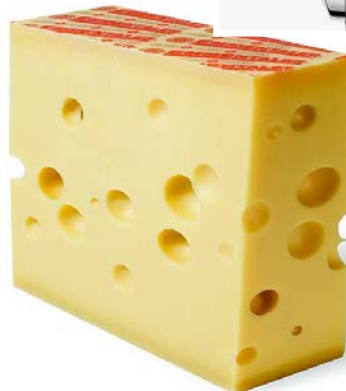
Organized by  
Allied Command Transformation  
In partnership with  
Ministry of Defence, Switzerland







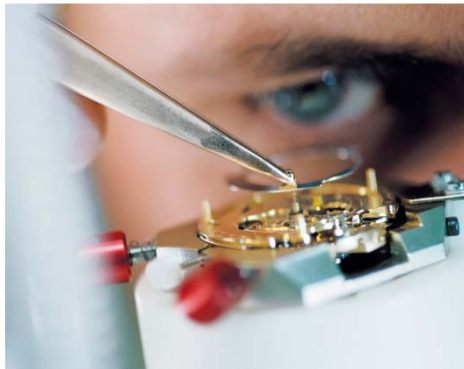
# Switzerland







.... but this is Switzerland, too





# Switzerland's Security Requirements



(Symbol Picture)

**Swiss Armed Forces**  
Chief of Armed Forces Planning

SFA/FAAO Joint Workshop, 19-22 April 2016, Lucerne





# Risks for Switzerland



Crises

Conflicts / Wars

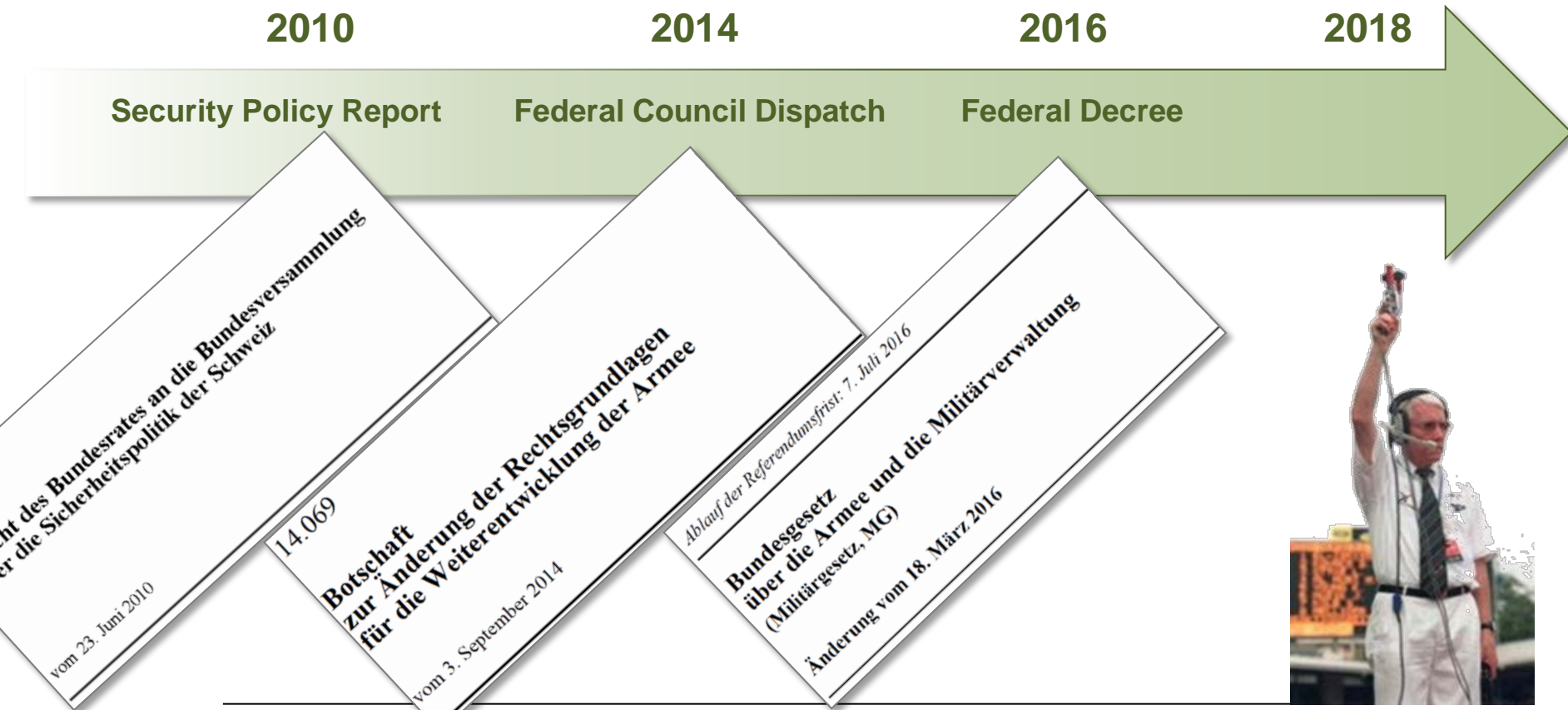
Disasters



● = symbolic representation



# Swiss Armed Forces Development





# General Framework and Benchmarks

## ➔ **Fundamentals**

Compulsory military service and militia

## ➔ **Manning**

100'000 soldiers

## ➔ **Expenses**

20 bn CHF financial framework through 4 years

## ➔ **Service days**

Around 5 mio training days a year





# Planned Capabilities

## PERMANENT

- Retention and further development of capabilities to avert military attack
- Retention of air supremacy with sensors and conventional air-policing
- Basic performance missions (support to civilian authorities, communications networks, logistics, first aid, etc.)

## FORESEEABLE

- Protection of conferences and significant objects with 8'000 service members
- Retention of air supremacy with increased air policing with 2'500 service members
- Within days: overseas assistance / contributions to humanitarian aid
- Within weeks to months: peace support with up to 500 service members

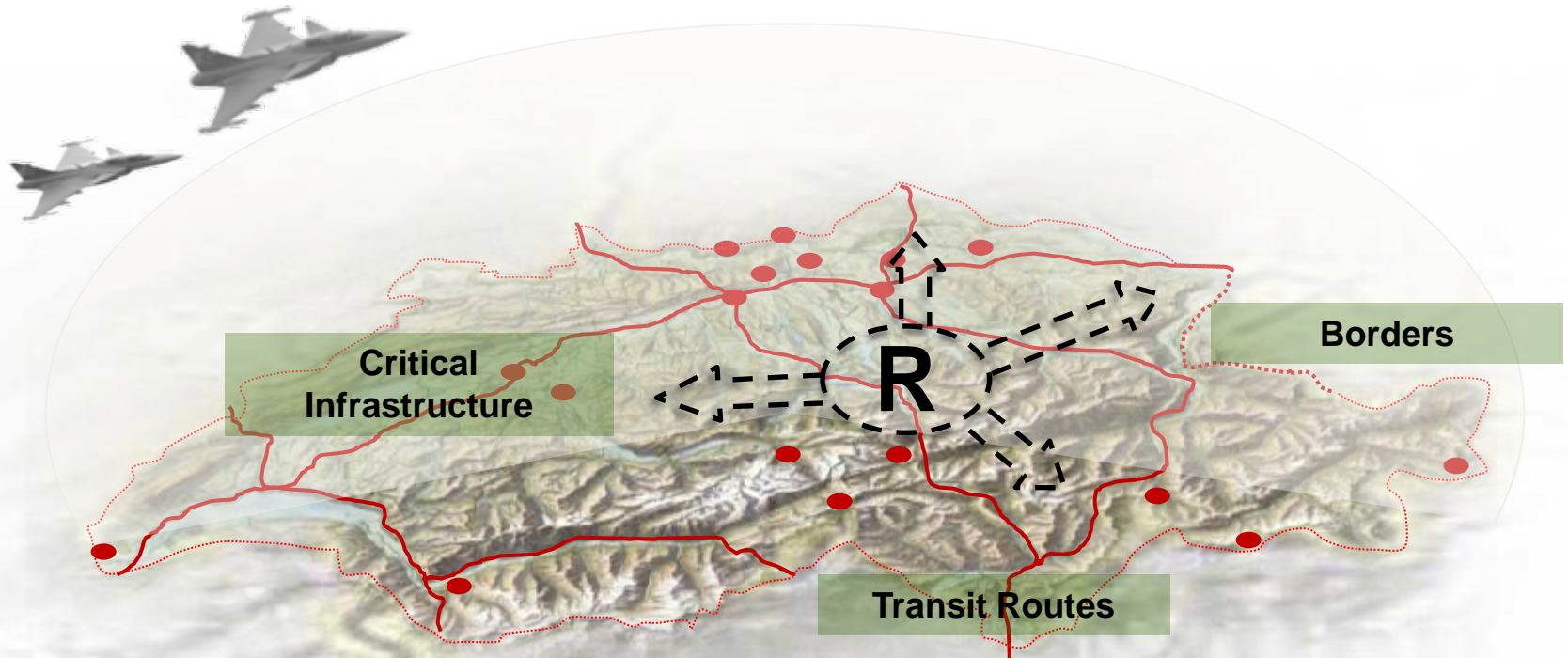
## UNFORESEEABLE

- Complete spectrum of missions (disasters, terror threats, etc.)
- Graded preparedness:
  - Within hours first intervention forces in theatre (long-term service members and professional units)
  - Within 24hrs–96hrs with approx. 8'000 service members
  - Mission fulfilment with up to 35'000 service members within 10 days



# In Conflicts, Crises and Disasters

⇒ Fight – Protect – Assist



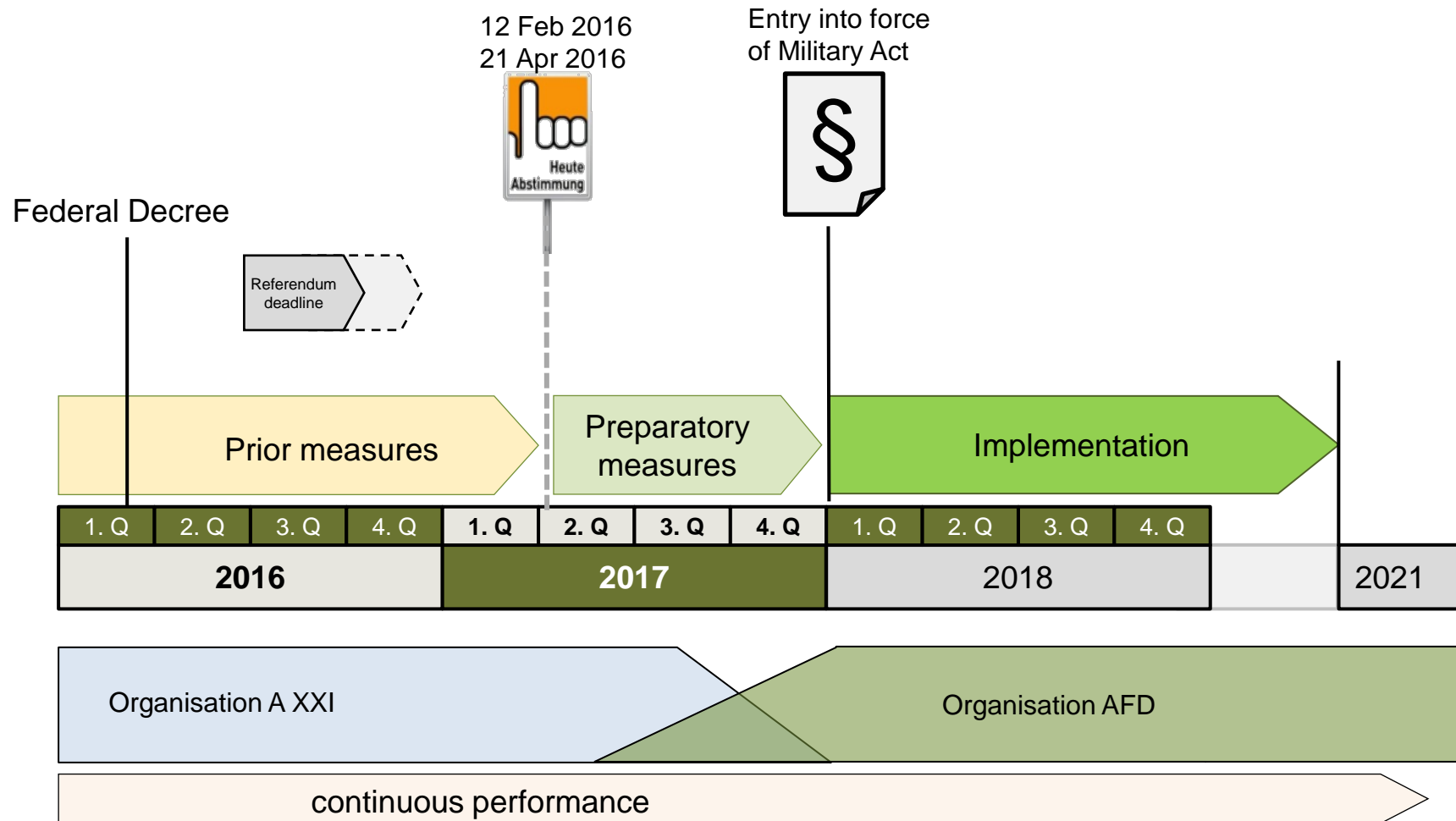
## Missions of our Armed Forces:







# AFD: Political Timetable





# Armed Forces Development – and beyond?

2021

2022

2025

2030

XXXX

AF



XXXX

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# Challenges: Influencing Factors

Security challenges



Personnel



Finances

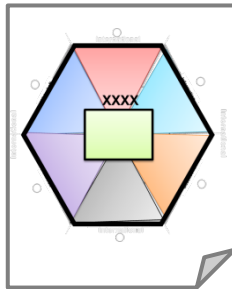


Technology

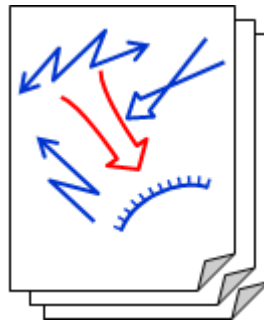


# Long-term AFD

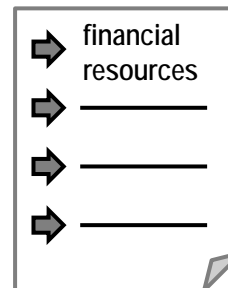
Analysis of the strategic context



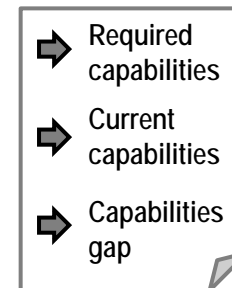
Planning assumptions



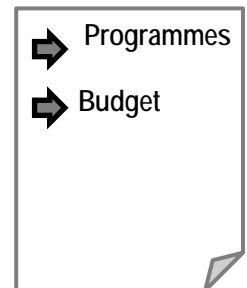
Political guidelines



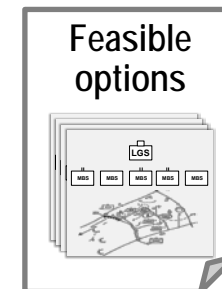
Capability requirements



Measures



Feasible options

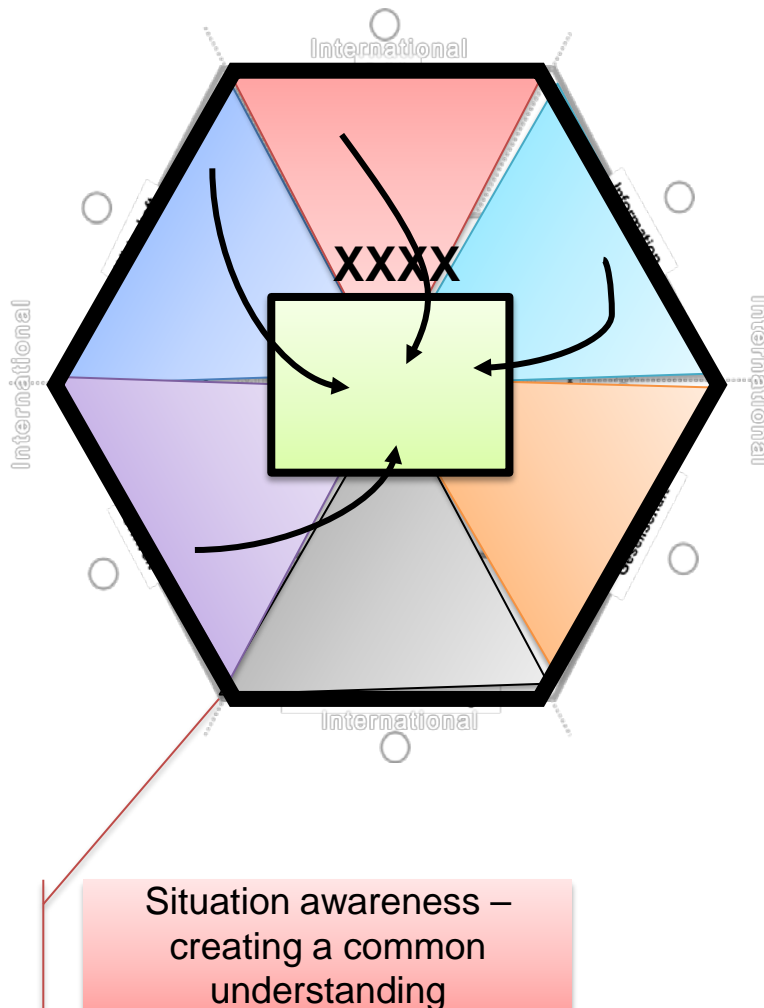






# Analysis of the Strategic Context

## Creating a common understanding



- A **holistic assessment** of the strategic situation is vital in the military-strategic echelon.
- Understanding political ends as well as conditions, circumstances and **interdependences** in different context areas (e.g. politics, society, economy, information, science and technology).
- Deriving **consequences** for a deployment or development of Armed Forces.



# Requirements

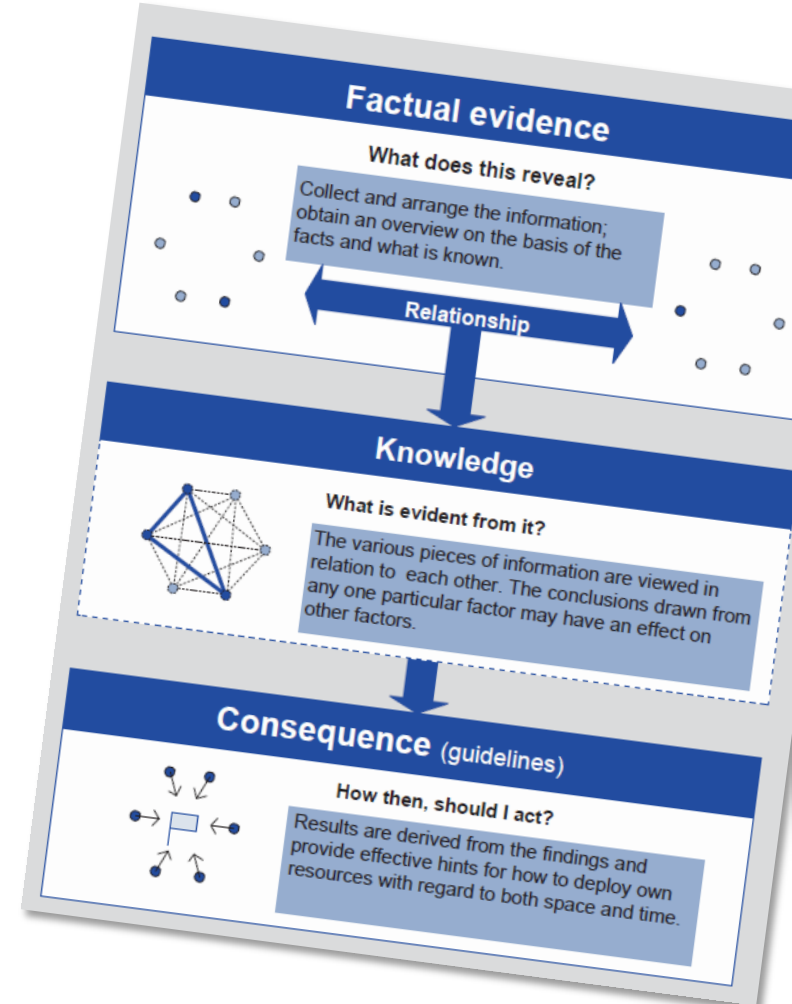
## Analysis

- ✓ holistic
- ✓ clear-eyed
- ✓ unblinkered
- ✓ foresighted



## Planning

- ✓ socio-economically aware
- ✓ budget-conscious
- ✓ prudent





# However...





