

## NORTH ATLANTIC TREATY ORGANISATION ORGANISATION DU TRAITÉ DE L'ATLANTIQUE NORD

HEADQUARTERS, SUPREME ALLIED COMMANDER TRANSFORMATION 7857 BLANDY ROAD, SUITE 100 NORFOLK, VIRGINIA, 23551-2490



18 October 2013

Postponement of FFAO Workshop #4 20-21 November 2013

Dear Colleagues,

The Framework for Future Alliance Operations (FFAO) workshop that took place in Izmir from 25-26 September 3013 resulted in considerable discussions and delivered a number of draft Broad Strategic Insights (BSI) that will serve as a point of departure for the development of Military Implications. However, due to the need to fully capture and further analyse the thoughts and ideas expressed during the workshop, and thereby deliver high quality and Bi-Strategic Command (Bi-SC) agreed BSIs, more work is required. Therefore, the FFAO Workshop #4, scheduled for 20-21 November 2013 in Brussels, is postponed. Similarly to previous engagements and developments, we will keep you informed and seek your involvement in this development process. An early calling message will be issued once the new date is decided.

The ACT Futures Work website will be continually updated and is located at the following link: <a href="http://www.act.nato.int/futures-work">http://www.act.nato.int/futures-work</a>.

Any further questions regarding this workshop can be passed to Colonel Szonyegi at: Janos. Szonyegi@act.nato.int.

MATTHEW L. BRAND

Brigadier General, U.S. Army

Deputy Chief of Staff Strategic, Plans and Policy