



## Forging the Future Leading NATO Military Transformation

Future Framework for Alliance Operations Workshop #1

### Agenda

20-21 February, 2013 Royal Danish Academy of Sciences, Copenhagen Denmark

Organized by Allied Command Transformation, Norfolk

In partnership with Centre for Military Studies, University of Copenhagen

### FFAO Workshop #1 Task, Purpose and Outcome

**Task:** (1) gather a broad representation of NATO experts to further develop futures work; (2) review the shared perspective by discussing the security implications and their relevance to NATO; (3) align and prioritize the security implications with each of the three core tasks to answer the question of how NATO will conduct the core tasks in the long-term future.

**Purpose:** conduct an inclusive, collaborative, and transparent workshop in Europe to advance, publicize, and gain input to the development of NATO futures work, an organizing concept, and broad strategic requirements as the foundation for a Framework of Future Alliance Operations.

<u>Outcome</u>: security implications aligned and prioritized with the core tasks; potential ways for conducting the core tasks in the long-term future developed.

### Wednesday, 20 February 2013

### 0800-0900 Check-in/Registration and Coffee

### 0900-0910 Welcome and Introductory Remarks

Director, Professor Mikkel Vedby Rasmussen, Centre for Military Studies, University of Copenhagen

#### 0910-0920 NATO Futures Video Presentation

Major General Peter Bayer, Deputy Chief of Staff, ACT

# 0920-1045 Overview: What does the Shared Perspective and its Security Implications Mean for NATO

Briefing, kick-off debate and plenary discussion.

0920-0930: ACT SPP overview of SFA work completed to date including a presentation of the shared perspective and introduction of initial Security Implications.

0930-0945: Panel kick-off debate on what the future security implications may mean to NATO in general and the core tasks specifically with Director Etienne de Durand, Centre for Security Studies, Institut français des relations internationales, Senior Scientist Stephan de Spiegeleire, Hague Centre for Strategic Studies.

0945-1045: Audience comment and discussion in order to further frame the relevance these security implications have for NATO.

Chair: Director, Professor Mikkel Vedby Rasmussen, Centre for Military Studies, University of Copenhagen.

#### 1145-1100 Coffee Break

### 1100-1230 Introduction: Future Framework for Alliance Operations

1100-1110: Briefing: ACT Introduction to FFAO

1110-1130: Panel kick-off debate on what to expect of FFAO from the Core Task perspective with President Thomas Valasek, Central European Policy Institute, and Director Camille Grand, Fondation pour la recherche stratégique.

1130-1230: Audience comment and discussion on FFAO

Chair: Dr. Henrik Breitenbauch, Senior Researcher, Centre for Military Studies, University of Copenhagen.

#### 1230-1330 Lunch

# 1330-1345 A Danish Perspective on Strategic Foresight and Long-Term Defence Planning

Major General Flemming Lentfer, Deputy Chief of Staff, Danish Defence Command.

# 1345-1400 Aligning and Prioritizing Security Implications to NATO Core Tasks

Breakout group assignments and introduction of group leaders.

To discuss what the security implications mean to NATO, ACT will assign participants to one of four breakout groups, each aligned to a NATO Core Task. The Core Tasks Groups Topics are Collective Defence, Cooperative Security and Crisis Management (two groups deal with Crisis Management). Facilitators serve as group leaders and will run discussions in each group, and prepare and deliver the back brief with assistance from ACT recorders. Group leaders: Director Camille Grand, Director Etienne de Durand, Senior Scientist Stephan de Spiegeleire, President Thomas Valasek.

Chair: Dr. Henrik Breitenbauch.

### 1400-1415 Coffee Break and Movement to assigned break-out rooms

### 1415-1645 Future Framework for Alliance Operations: Group Work I

Align and prioritize the security implications against the assigned core task.

### 1645-1700 Movement to Ny Carlsberg Glyptotek (across the street)

### 1700-1800 Reception at Ny Carlsberg Glyptotek

Reception hosted by the Centre for Military Studies.

### Thursday, 21 February

0830-0900 Coffee and Welcome

### 0900-1030 Future Framework for Alliance Operations: Group Work II

Breakout group discussion continues.

Using the same breakout groups as on day one and the prioritized security implications, participants will explore the question, "How will NATO conduct this core task in the long-term future?" Facilitators participate, run their break out groups discussion and prepare and deliver the back brief assisted by ACT recorders.

### 1030-1045 Coffee Break - Back Brief Preparation

## 1045-1245 Future Framework for Alliance Operations: Back Brief and Discussions

1045-1245: Back briefs followed by Q and A. Each group facilitator provides a back brief and entertains questions from the audience for 20 minutes. *Chair*: Dr Henrik Breitenbauch.

### 1245-1300 Closing Remarks

Chair: Dr Henrik Breitenbauch.

### 1300-1400 Lunch

Participants are invited to stay and discuss futures work to include SFA and FFAO through the afternoon if they so desire.