

# NATO Allied Command Transformation

## Operational Experimentation

### Fact Sheet: **Countering Hybrid Warfare 3 (CHW3)**

- Background:** The **Multinational Capability Development Campaign (MCDC)** series is an initiative led by the United States designed to collaboratively develop and assess concepts and capabilities to address the challenges associated with conducting joint, multinational and coalition operations.
- Capability relevance:** There is a requirement for dedicated guidance for military-strategic and operational level planners to plan for deploying within hybrid threat environments or against hybrid warfare actors.
- Intended capability/deliverable:** A handbook providing military-strategic planning guidance for hybrid threat environments.
- Headquarters:** NATO Allied Command Transformation, Operational Experimentation Branch.
- CDE365 Website:** Visit us on [CDE365 website](#) located on NATO's Transformation Network (TRANSNET). To access, register here: <https://portal.transnet.act.nato.int/Pages/home.aspx>.
- POC:** MCDC National Director LTC Miroslaw Klyszejko  
Email: [miroslaw.klyszejko@act.nato.int](mailto:miroslaw.klyszejko@act.nato.int)  
Tel: +1-757-747-3719
- MCDC Deputy National Director Mrs Caroline Leichtnam  
Email: [caroline.leichtnam@act.nato.int](mailto:caroline.leichtnam@act.nato.int)  
Tel: +1-757-747- 3661

PR Contact: Allied Command Transformation  
Public Affairs Office (ACT PAO)  
Address: 7857 Blandy Road, Suite 100  
Norfolk, VA 23551-2490  
Email: [pao@act.nato.int](mailto:pao@act.nato.int)  
Telephone: +1 (757) 747-3600  
Fax: +1 (757) 747-3234

###