

Forging the Future Leading NATO Military Transformation

Strategic Foresight Analysis (SFA) and Framework for Future Alliance Operations (FFAO) Workshop -II

Agenda

26-30 September 2016 Bydgoszcz, Poland Joint Force Training Centre (JFTC)

Organized by Allied Command Transformation, Norfolk

In partnership with **JFTC**

Sunday, 25 September

15:00-17:30 Pre-conference arrangements, meetings

Meeting with Subject Matter Experts (SMEs)/Moderators, Navy Reservists and SA Branch Team in Joint Force Training Centre, Dress Code: Casual

Monday, 26 September

- 07:45-08:40 Check-in/Registration
- 08:40-09:00 Administrative Remarks

JFTC Bydgoszcz Protocol

09:00-09:45 Welcome and Introductory Remarks

MG Wilhelm GRUN, DEU Army, COM JFTC RADM Peter A. GUMATAOTAO, US Navy, DCOS Strategic Plans and Policy COL Tibor SZABO, HUN Air Force, Strategic Analysis Branch Head

09:45-10:15 SFA – Overview of Lucerne WS findings

Mr. Mehmet KINACI, Strategic Analyst, SFA Team Lead, ACT - Purpose and plan for the workshop

- 10:15-10:45 Coffee Break
- 10:45-12:00 Unconference Unstructured small group discussions on key topics
- 12:00-13:15 Lunch

13:15-17:00 Breakout Session Syndicate Work

Subject Matter Expert (Content Facilitator(s)) introduction to their respective group followed by discussions on the Lucerne WS findings. Trends and Implications will be finalised to support development of the initial draft of the SFA 2017 Report. Syndicate SMEs are as follows:

- Political: Dr Kristi RAIK, Dr Jeffrey A. LARSEN, Dr Guillaume LASCONJARIAS
- Human: Mr. Duncan BROWN (TBC),
- Technology: Dr Timothy POVICH, Mr. Mark TOCHER
- Economics/Resources
 - o Economics Dr Adrian KENDRY
 - Energy Dr Frank UMBACH
- Environment/Climate Change Mr. Chris Hough

(Coffee break at discretion of the Moderators)

17:00-17:15 Moderator, Facilitator meeting

17:15-18:30 Icebreaker

Tuesday, 27 September

08:00-08:30	Coffee and Welcome
08:30-09:15	Global Strategic Trends Out to 2050
	UK MOD Doctrine Concept Development Centre (DCDC) Presentation
	followed by Q&A
09:15-10:00	Strategic Horizons
	French MOD Directorate General for International Relations and Strategy
	(DGIRS) and CICDE Presentation followed by Q&A (TBC)
10:00-10:20	Coffee Break
10:20-12:00	Breakout Sessions Syndicate Work (continued)
	Continue to work on the defence and security implications
	(Coffee break at discretion of the Moderators)
12:00-13:00	Lunch
13:00-14:30	Breakout Sessions Syndicate Work (continued)
	Discussions will continue on the defence and security implications
	Preparation for breakout session out brief panel session
14:30-15:00	Coffee Break
15:00-17:00	Breakout Session Panel Discussion
	Plenary format
	The findings of each breakout session will be debriefed in plenary using a
	panel setting by SME & Moderators
17:00-17:10	Closing Remarks
	Colonel Tibor SZABO, Branch Head, Strategic Analysis Branch, ACT
17:10-17:30	Moderator, SME meeting

Wednesday, 28 September

08:00-08:30	Coffee and Welcome
08:30-08:40	Opening Remarks/Overview
	Colonel Tibor SZABO, Branch Head, Strategic Analysis Branch, ACT
08:40-09:30	FFAO – Overview of Lucerne WS findings
	LTC Aaron Bazin, Strategic Analyst FFAO Team Lead, ACT - Purpose and plan for the workshop
09:30-10:00	Coffee Break
10:00-11:30	Syndicate Work
	<u>Syndicate 1 & 2:</u>
	-Understanding that war has an enduring nature, what are the anticipated characteristics of future armed conflict in the 2035 period and beyond?
	-Based on the current trends in the security environment, what are the potential ethical questions NATO leaders may have to face in 2035 and beyond?
	<u>Syndicate 3 & 4:</u>
	-Based on the current trends in the security environment, what are possible instability situations which would present challenges to NATO's military forces in 2035 and beyond?

-Based on the current trends in the security environment, what are the opportunities for NATO's military forces in 2035 and beyond?

- 11:30-13:00 Lunch
- 13:00-16:45 Syndicate Work
- 16:45-17:30 Moderator, SME meeting

Thursday, 29 September

08:00-08:30	Coffee and Welcome
08:30-11:30	Syndicate Work
11:30-13:00	Lunch
13:00-16:45	Syndicate Work
16:45-17:30	Moderator, SME meeting

Friday, 30 September

08:00-08:30	Coffee and Welcome
08:30-10:30	Plenary, Syndicate Presentations
	Plenary format
	The findings of each syndicate session will be debriefed in plenary using a syndicate setting by SME & Moderators
10:30-10:45	Closing Remarks
	Colonel Tibor SZABO, Branch Head, Strategic Analysis Branch, ACT
10:45-11:45	Moderator, SME meeting
12:00	Conference Closeout
On completion	Transport departs for Bydgoszcz airport and Bydgoszcz railway station