Forging the Future
Leading NATO Military Transformation

Framework for Future Alliance Operations
Workshop #2

Agenda

10-11 July, 2013
NATO School, Oberammergau, Germany

Organized by
Allied Command Transformation, Norfolk

In partnership with
NATO School, Oberammergau
FFAO Workshop #2 Task, Purpose and Outcome

**Tasks:** (1) The ACT Strategic Analysis Branch will gather a broad representation of Alliance Nations, partners, Centres of Excellence, and defence experts from other governmental and non-governmental organizations including academia and industry to further develop NATO’s Futures Work. (2) In a plenary session, this broadly constructed and diverse team will organize the 15 trends, described in the Strategic Foresight Analysis (SFA), into three groups of interrelated trends. (3) The team will then divide into three syndicates. Each syndicate will analyse one trend group by comparing individual trends to the 34 SFA defence and security implications. (4) Each syndicate will write a series of short narrative paragraphs describing the relationships between the trends and defence and security implications and then present a summary to the group in the final session.

**Purpose:** The participants in this workshop will analyse SFA findings to develop a conceptual model that conveys an understanding of the Future Security Environment. This conceptual model will serve as the foundation for the Framework for Future Alliance Operations.

**Outcome:** The participants will write a series of short narrative paragraphs describing the relationships between the trends and defence and security implications.
**Wednesday, 10 July 2013**

0800-0900 Check-in/Registration and Coffee

0900-0910 Welcome and Introductory Remarks  
*Colonel Janos Szonyegi, Branch Head, Strategic Analysis Branch, ACT*

0910-0925 Strategic Foresight Analysis – Status and Results  
*Commander Geoffrey Wallington, Strategic Analyst, ACT*

0925-0945 Framework for Future Alliance Operations - Overview  
*Lt. Col Bill Jakola, Strategic Analyst, ACT*  
Overview of FFAO purpose and proposed methodology, followed by overall plan for this workshop.

0945-1015 Coffee Break

1015-1130 Plenary Session  
Trends from Strategic Foresight Analysis will be analysed for connections and organised into three trend groups.

1130-1300 Lunch

1300-1600 Syndicate Session #1  
The participant teams will analyse trends and security implications within their trend group for connections and relationship.

**Thursday, 11 July**

0830-0900 Coffee and Welcome

0900-1030 Syndicate Session #2  
*Syndicate group discussion continues.*  
The analysis of connections and relationships will continue to be analysed.

1030-1100 Coffee Break

1100-1200 Syndicate Work Debrief  
The findings of each syndicate will be debriefed in plenary session.

1200-1230 Closing Remarks  
*Colonel Janos Szonyegi, Branch Head, Strategic Analysis Branch, ACT*

1230-1400 Lunch  
Participants are invited to stay and discuss futures work to include SFA and FFAO through the afternoon if they so desire.