Forging the Future
Leading NATO Military Transformation

Future Framework for Alliance Operations
Workshop #1

Agenda

20-21 February, 2013
Royal Danish Academy of Sciences, Copenhagen Denmark

Organized by
Allied Command Transformation, Norfolk

In partnership with
Centre for Military Studies, University of Copenhagen
**FFAO Workshop #1 Task, Purpose and Outcome**

**Task:** (1) gather a broad representation of NATO experts to further develop futures work; (2) review the shared perspective by discussing the security implications and their relevance to NATO; (3) align and prioritize the security implications with each of the three core tasks to answer the question of how NATO will conduct the core tasks in the long-term future.

**Purpose:** conduct an inclusive, collaborative, and transparent workshop in Europe to advance, publicize, and gain input to the development of NATO futures work, an organizing concept, and broad strategic requirements as the foundation for a Framework of Future Alliance Operations.

**Outcome:** security implications aligned and prioritized with the core tasks; potential ways for conducting the core tasks in the long-term future developed.
Wednesday, 20 February 2013

0800-0900 Check-in/Registration and Coffee

0900-0910 Welcome and Introductory Remarks
  Director, Professor Mikkel Vedby Rasmussen, Centre for Military Studies,
  University of Copenhagen

0910-0920 NATO Futures Video Presentation
  Major General Peter Bayer, Deputy Chief of Staff, ACT

0920-1045 Overview: What does the Shared Perspective and its Security Implications Mean for NATO
  Briefing, kick-off debate and plenary discussion.
  0920-0930: ACT SPP overview of SFA work completed to date including a presentation of the shared perspective and introduction of initial Security Implications.
  0930-0945: Panel kick-off debate on what the future security implications may mean to NATO in general and the core tasks specifically with Director Etienne de Durand, Centre for Security Studies, Institut français des relations internationales, Senior Scientist Stephan de Spiegeleire, Hague Centre for Strategic Studies.
  0945-1045: Audience comment and discussion in order to further frame the relevance these security implications have for NATO.
  Chair: Director, Professor Mikkel Vedby Rasmussen, Centre for Military Studies, University of Copenhagen.

1145-1100 Coffee Break

1100-1230 Introduction: Future Framework for Alliance Operations
  1100-1110: Briefing: ACT Introduction to FFAO
  1110-1130: Panel kick-off debate on what to expect of FFAO from the Core Task perspective with President Thomas Valasek, Central European Policy Institute, and Director Camille Grand, Fondation pour la recherche stratégique.
  1130-1230: Audience comment and discussion on FFAO
  Chair: Dr. Henrik Breitenbauch, Senior Researcher, Centre for Military Studies, University of Copenhagen.

1230-1330 Lunch

1330-1345 A Danish Perspective on Strategic Foresight and Long-Term Defence Planning
1345-1400 **Aligning and Prioritizing Security Implications to NATO Core Tasks**

*Breakout group assignments and introduction of group leaders.*

To discuss what the security implications mean to NATO, ACT will assign participants to one of four breakout groups, each aligned to a NATO Core Task. The Core Tasks Groups Topics are Collective Defence, Cooperative Security and Crisis Management (two groups deal with Crisis Management). Facilitators serve as group leaders and will run discussions in each group, and prepare and deliver the back brief with assistance from ACT recorders. Group leaders: Director Camille Grand, Director Etienne de Durand, Senior Scientist Stephan de Spiegeleire, President Thomas Valasek.

Chair: Dr. Henrik Breitenbauch.

1400-1415 **Coffee Break and Movement to assigned break-out rooms**

1415-1645 **Future Framework for Alliance Operations: Group Work I**

Align and prioritize the security implications against the assigned core task.

1645-1700 **Movement to Ny Carlsberg Glyptotek (across the street)**

1700-1800 **Reception at Ny Carlsberg Glyptotek**

*Reception hosted by the Centre for Military Studies.*

**Thursday, 21 February**

0830-0900 **Coffee and Welcome**

0900-1030 **Future Framework for Alliance Operations: Group Work II**

*Breakout group discussion continues.*

Using the same breakout groups as on day one and the prioritized security implications, participants will explore the question, “How will NATO conduct this core task in the long-term future?” Facilitators participate, run their break out groups discussion and prepare and deliver the back brief assisted by ACT recorders.

1030-1045 **Coffee Break – Back Brief Preparation**

1045-1245 **Future Framework for Alliance Operations: Back Brief and Discussions**
1045-1245: Back briefs followed by Q and A. Each group facilitator provides a back brief and entertains questions from the audience for 20 minutes. 
Chair: Dr Henrik Breitenbauch.

1245-1300 Closing Remarks
Chair: Dr Henrik Breitenbauch.

1300-1400 Lunch
Participants are invited to stay and discuss futures work to include SFA and FFAO through the afternoon if they so desire.