



**CHIEF OF STAFF  
HEADQUARTERS SUPREME ALLIED COMMANDER TRANSFORMATION  
NORFOLK, VIRGINIA**

From: Air Marshal Graham Stacey CB MBE CCMI

Lieutenant General Chris Whitecross  
Commander  
NATO Defense College  
Via Giorgio Pelosi, 1  
00143 Roma - Italy

2 May 2017

*Dear Chris,*

Thank you for the recent support provided by your staff during our Framework for Future Alliance Operations (FFAO) Workshop in Rome, 28-30 March 2017. This was the first time that my futures team have held an event in Rome and have used the NDC as a venue, and they have all reported back how well they were supported by your staff and how extremely pleased they were with the facilities.

In particular, special thanks are due to COL Ficorilli and LTC Tagliata for such efficient collaborative planning with my staff, and to the rest of your team for providing an exceptional package of support during the workshop. Their professional, helpful and friendly attitude contributed greatly to the smooth running of the event.

Perhaps most importantly, I would like to thank you for providing a venue that enabled such a productive working environment. The plenary and breakout facilities were perfect for the work in hand, bringing together the combined expertise and thinking of more than 115 participants with 27 different nationalities, representing 17 NATO and 3 Partner Nations, NATO HQs and Agencies, 16 Centres of Excellence, EU, academia and industry to discuss and identify the challenges and opportunities that our Alliance will face in the coming years. The output from the time spent at the NDC will directly contribute to our Long Term Military Transformation efforts, and I greatly appreciate your support to this important work.

*- Hope to catch up next month,*

Copy to: HQ SACT DCOS CD, DCOS JFT, DCOS RM, DCOS SPP

NATO UNCLASSIFIED  
RELEASABLE TO MONTENEGRO

Headquarters, Supreme Allied Command Transformation  
7857 Blandy Road, Suite 100  
Norfolk, Virginia 23551  
United States of America  
TT-170463



NATO UNCLASSIFIED  
RELEASABLE TO MONTENEGRO