

**Request for Proposal**

**Part 1 Bidding Instructions**

**RFP-ACT-SACT-17-46**

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Bidder's proposal must be based on full compliance with the terms, conditions and requirements of the IFIB and all future clarifications and/or amendments. The bidder may offer variations in specific implementation and operational details provided that the functional and performance requirements are fully satisfied. In case of conflict between the compliance statement and the detailed evidence or explanation furnished, the detailed evidence/comments shall take precedence/priority for the actual determination of compliance. Minor or non substantial deviations may be accepted. Substantial changes shall be considered non responsive.

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## PART 1 BIDDING INSTRUCTIONS

### 1. General.

This is a Firm Fixed Price Level of Effort contract in accordance HQ SACT General and Special Terms and Conditions. Contract Award is contingent upon funding availability.

### 2. Classification.

This RFP is a **NATO UNCLASSIFIED** document.

### 3. Definitions

- (a) The “Prospective Bidder”, shall refer to the entity that has completed and returned the Enclosure of the transmittal letter of this RFP, and has indicated thereon its intention without commitment, to participate in this RFP.
- (b) The term “Bidder”, shall refer to the bidding entity that has completed a bid in response to this RFP.
- (c) The term Contractor shall refer to the bidding entity to whom the contract is awarded.
- (d) The term “Contracting Officer” designates the official who executes this RFP on behalf of HQ SACT.
- (e) “Contracting Officer’s Technical Representative” or “COTR” is the official who is appointed for the purpose of determining compliance of the successful bid, per the technical specifications.
- (f) The term “HQ SACT” shall refer to Supreme Headquarters Allied Command Transformation.
- (g) The term “ACT” shall refer to Allied Commander Transformation.
- (h) The term “NATO”, shall refer to the North Atlantic Treaty Organisation.
- (i) The term “days” as used in this RFP shall, unless otherwise stated, be interpreted as meaning calendar days.
- (j) The term “Habitual Residence”, means HQ SACT, Norfolk, Virginia, VA 23511.

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**4. Eligibility.**

This RFP is open to selected companies:

- (a) Established in a North Atlantic Treaty Organisation Alliance member nation.
- (b) Working in the required field of study and legally authorised to operate the United States of America and European Union, at the time of bidding.
- (c) Has performed the desired past performance including size, cost and scope, as described in this RFP.

**5. Duration of Contract**

- (a) The contract awarded shall be effective upon date of award.

**6. Exemption of taxes.**

- (a) In accordance with the agreements (Article VIII of the Paris Protocol dated, 25 August 1952) goods and services under this contract are exempt from taxes, duties and similar charges.

**7. Amendment or Cancellation.**

(a) HQ SACT reserves the right to amend or delete any one or more of the terms, conditions or provisions of the RFP prior to the date set for bid closing. A solicitation amendment or amendments shall announce such action.

(b) HQ SACT reserves the right to cancel, at any time, this RFP either partially or in its entirety. No legal liability on the part of HQ SACT shall be considered for recovery of costs in connection to bid preparation. All efforts undertaken by any bidder shall be done considering and accepting, that no costs shall be recovered from HQ SACT. If this RFP is cancelled any/all received bids shall be returned unopened, per the bidder's request.

**8. Bidder Clarifications.**

- (a) Prospective Bidders should seek clarification at their earliest convenience. Any explanation regarding the meaning or interpretation of

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this RFP, terms, clause, provision or specifications, shall be requested in writing, from the Contracting Officer. The Contracting Officer must receive such requests for clarification no later than 3 calendar days prior to the bid closing date.

(b) Information in response to a request for clarification to a prospective bidder shall be furnished to all prospective bidders as a Question and Answer amendment. All such amendments shall be incorporated into this RFP. Oral Interpretations shall not be binding. **All questions must be received NLT 15 August 2017, 1200.**

**9. Bid closing date.**

(a) Bids shall be received at HQ SACT, Purchasing and Contracting Office, no later than **21 August 2017, 1200 hours**, Eastern Standard Time, Norfolk, Virginia, USA. No bids shall be accepted after this time and date.

**10. Bid Validity.**

(a) Bids shall be remain valid for a period of one hundred and twenty days (120) from the applicable closing date set forth within this RFP. HQ SACT reserves the right to request an extension of validity. Bidder shall be entitled to either grant or deny this extension of validity; HQ SACT shall automatically consider a denial to extend the validity as a withdrawal of the bid.

**11. Content of Proposal.**

The proposal shall consist of **1 electronic copy** (1 PDF document containing each of the following documents **to include price proposal**). E-mail must be received prior to **21 August 2017, 1200 hours**, Eastern Standard Time, Norfolk, Virginia, USA.

- (a) The bidders full name address, Point of Contacts, Telephone, Fax number and Internet site, (See Enclosure 1);
- (b) Compliance statement (See Enclosure # 2);
- (c) Completed Annex A & Supporting Key Personnel Resumes
- (d) Company Price proposal, (Enclosure # 3)

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- (e) Any other technical information to determine whether proposed services, terms and conditions comply with all the requirements of this RFP.

## 12. Proposal Submission.

- (a) E-mail proposals shall be submitted in a single PDF document to include only the Technical volume. Hard copy proposals shall be submitted in two separately packaged and sealed volumes, Technical and Price prior to the established bid closing date/time.
- (b) Proposal packages should be delivered to HQ SACT via e-mail, courier, or hand carried with confirmation of delivery.
- (c) Price proposals shall be in **U S Dollar currency**.
- (d) Prices shall be on a Firm Fixed Price Basis
- (e) It is the sole responsibility of the interested company to review any Q & A that may be issued in support of this solicitation, prior to bid submission.
- (f) No oral bids or oral modifications or telephonic bids shall be considered.
- (g) It is the ultimate responsibility prior to submission that all proposal submissions are reviewed to ensure they meet the technical and administrative specifications and that offers meet the limitations and expressed conditions.

## 13. Late Proposals.

- (a) It is solely the bidder`s responsibility that every effort is made to ensure that the proposal reaches HQ SACT prior to the established closing date and time. **All late bids shall be returned to the offering company unopened.** Only if it can be unequivocally demonstrated that the late arrival of the bid package was the result of NATO staff negligence (mishandling) shall the bid be considered.

## 14. Bid Withdrawal.

- (a) A bidder may withdraw their bid up to the date and time specified for bid closing. Such a withdrawal must be completed in writing or facsimile, with attention to the HQ SACT Contracting Officer. The proposal shall be returned unopened, at the expense of the company.

## 15. Bid Evaluation.

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Bidder's proposal must be based on full compliance with the terms, conditions and requirements of the IFIB and all future clarifications and/or amendments. The bidder may offer variations in specific implementation and operational details provided that the functional and performance requirements are fully satisfied. In case of conflict between the compliance statement and the detailed evidence or explanation furnished, the detailed evidence/comments shall take precedence/priority for the actual determination of compliance. Minor or non substantial deviations may be accepted. Substantial changes shall be considered non responsive.

**Bid Evaluation.**

- (a) The evaluation of bids and determination as to the responsiveness and technical adequacy or technical compliance, of the products or services requested, shall be the responsibility of HQ SACT. Such determinations shall be consistent with the evaluation criteria specified in the RFP. HQ SACT is not responsible for any content that is not clearly identified in any proposal package.
- (b) Proposals shall be evaluated taking into consideration of the following factors;
- Successful administrative submission of bid packages and requested Enclosures 2-6, as listed in this RFP. (Pass/Fail).
  - Successful determination of Technical compliance based upon criteria contained in Annex A.
  - Lowest Price Offer .
  - Acceptance of HQ SACT General Terms and Conditions.

**16. Proposal Clarifications.**

- (a) During the entire evaluation process HQ SACT reserves the right to discuss any bid with the order to clarify what is offered and interpretation of language within the bid, to resolve in potential areas of non-compliance.

**17. Award.**

HQ SACT intends to award a firm fixed price contract to the Lowest Priced Technically Compliant offeror(s).

HQ SACT will collect information from references provided by the Offeror in regard to its past performance. The Offeror must provide the information requested for performance risk evaluation, or affirmatively state that it possesses no directly related or similar past performance. Firms lacking relevant past performance shall provide at least one Letter of Reference.

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HQ SACT reserves the right to negotiate minor deviations to the listed Special and General Terms and Conditions to this RFP.

**18. Communications.**

(a) All communication related to this RFP, between a prospective bidder and HQ SACT shall be only be through the nominated HQ SACT Contracting Officer. Designated contracting staff shall assist the HQ SACT Contracting Officer in the administrative process. **There shall be no contact with other HQ SACT personnel in regards to this RFP.** Such adherence shall ensure Fair and Open Competition with equal consideration and competitive footing leverage to all interested parties.

**19. Point of Contact is;**

Tonya Bonilla, Contracting Officer 757-747-3575

[tonya.bonilla@act.nato.int](mailto:tonya.bonilla@act.nato.int)

or Catherine Giglio, R&D Contracting Officer 757-747-3856

[Catherine.giglio@act.nato.int](mailto:Catherine.giglio@act.nato.int)

All correspondence shall be forward to;

HQ SACT, BUDFIN BRANCH

Purchasing & Contracting,

Contracting Officer

RFP-ACT-SACT-17-46

ATTN. Tonya Bonilla

[Tonya.bonilla@act.nato.int](mailto:Tonya.bonilla@act.nato.int)

7857 Blandy Road, Suite 100,

Norfolk, VA, U.S.A.

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**Enclosure 2**

**COMPLIANCE STATEMENT TO SEALED BID RFP-ACT-SACT-17-36**

It is hereby stated that our company has read and understands all documentation issued as part of RFP-ACT-SACT-17-46. Our company proposal submitted in response to the referenced solicitation is fully compliant with the provisions of RFP-ACT-SACT-17-46, and the intended contract with the following exception(s); such exemptions are considered non substantial to the HQ SACT solicitation provisions issued.

<u>Clause</u>	<u>Description of Minor Deviation.</u>
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(If applicable, add another page)

Company: \_\_\_\_\_ Signature: \_\_\_\_\_

Name & Title: \_\_\_\_\_ Date: \_\_\_\_\_

Company Bid Reference: \_\_\_\_\_

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**Enclosure (3)**

**SUBJECT: RFP-ACT-SACT-17-46 Sealed Bid Price Proposal**

Please find on behalf of **Insert: Company Name** to provide HQ SACT with services (collectively referred as "ITEMS"), subject to the provisions, terms and conditions stated in RFP ACT-SACT-17-46 and the "**Insert : Company Name** Technical proposal", submitted in accordance with solicitation provisions.

	<b># of Hours</b>	<b>Hourly Rate</b>	<b>Option # of Hours</b>	<b>Hourly Rate</b>	<b>Total</b>
<b>Requirements Analyst</b>	600	\$	1500		
<b>Total Contract Value</b>					

Please verify and acknowledge propriety of above, by duly completing signatures below.

Authorizing Company Official:

Printed Name: \_\_\_\_\_

Position: \_\_\_\_\_

Title: \_\_\_\_\_

Authorizing Company (Signature): \_\_\_\_\_, Date: \_\_\_\_\_.

**Company name** Witness Official:

Printed Name: \_\_\_\_\_

Position: \_\_\_\_\_

Title: \_\_\_\_\_ Witness Signature: \_\_\_\_\_, Date \_\_\_\_\_

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## **STATEMENT OF WORK (SOW)**

### **DEVELOPMENT OF NATO MILITARY OPERATIONS IN URBAN ENVIRONMENT CONCEPT**

#### **1. Introduction**

The Allied Command Transformation Concept Development (CNDV) Branch requires products to meet niche technical requirements and high rates of effort required in the fulfilment to develop NATO Concept. The contributions made by the contractor in satisfying this SOW comprise essential products, which, together with the efforts of NATO ACT Peacetime Establishment (PE) staff and other entities, will enable the achievement of Alliance transformation objectives in the area of Concept Development and Experimentation (CD&E).

#### **2. Task-specific Background**

Projections by the United Nations indicate that by the year 2035 the world population will increase to 8.7 billion people, an increase of 1.4 billion people, and that most of this growth will take place in developing countries and in urban areas. Currently 80% of the global population lives on or within 100 km of the coast; this also will likely continue. The SFA<sup>1</sup> 2013 Report – including 2015 Interim Update Report and the FFAO<sup>2</sup> 2015 have identified this trend of urbanisation as a potential instability situation for NATO. *The world as a whole passed the 50% urban mark seven years ago. Estimates are that five billion people live in cities with two billion of these living in slums. It is also estimated that 1.4 million people worldwide migrate to cities each week.* Studies, based upon global demographic trends, suggest that an increasing percentage of armed conflicts will likely be fought in urban surroundings.

*Problem statement: NATO is not sufficiently organized, trained, or equipped to comprehensively understand and execute precise operations across the maritime, cyberspace, land, air, space dimensions/domains in order to create desired effects in an emergent complex, urban littoral system possessing a dense, interconnected population.*

At SACT Capability Development (CAPDEV) Capability Engineering and Innovation (CEI), the CNDV Branch in support of Operational Experimentation (OPEX), Operations Analysis (OA) Branches have been working on this Urbanisation Project (UP) throughout the last three years in order to deliver transformational ideas to enhance capability development of the Alliance. This work also identified further technological solutions by using a new federated approach to higher military and political-level leaders on urban challenges. The intent now is to develop an overarching NATO Concept to increase the situational awareness, explore the potential threats to military and civilian personnel across the DOTMLPFI<sup>3</sup> spectrum, and to assess the potential impacts of autonomy on current operational concepts. The first draft of the NATO Concept is to be delivered by end of 2017 and will be endorsed for further validation during an experiment type

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<sup>1</sup> Strategic Foresight Analysis – see the reference document: <http://www.act.nato.int/futures-work>

<sup>2</sup> Framework for Future Alliance Operations – see the reference document: <http://www.act.nato.int/futures-work>

<sup>3</sup> Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities, Interoperability

activity in Feb/Mar 2018 – before delivering the final Concept by Nov 2018. This will provide an appropriate baseline to support the further scenario development of NATO Defence Planning.

The tested Concept will be the required bridge to capability development, which could include further operating and functional concepts as well as a future NATO Urban doctrine.

HQ SACT will be in the lead and ACO in support in order to meet with this task.

### **3. Scope of Work**

The scope of work includes merging inputs from the previously delivered Conceptual Studies (2015, 2016 and 2017), the Experiment Reports, and all commissioned Research papers to UP to support the development of NATO Military Operations in Urban Environment Concept.

The contract scope of work considered to be within two work-strands:

Work-Strand 1: (Concept development and writing). Focused on the delivery of an intermediate/draft Capstone Concept document on the subject by November/December 2017, the work strand will use as a fundamental base to the Capstone Concept to be delivered to Military Committee (MC) by Nov 2018.

Work-Strand 2: (Prepare and complete the preparatory of a desired concept testing/experimentation type activity). Focused on supporting the concept development process. Prepare and execute experimentation type activity as required/desired to the UP to be held in Feb/Mar 2018 (venue TBC), aimed to test, improve and validate the concept document to be delivered to MC by Nov 2018.

### **4. Type of Contract and Period of Performance.**

**4.1.1 Type of Contract/Level of Effort.** This is a firm-fixed price level of effort contract in accordance with the General and Special Terms and Conditions. All employer responsibilities for the Contractor Personnel performing under this contract shall lie with the Contractor.

**4.1.2 Period of Performance.** The Period of Performance is for one 5 month base period from Aug 2017 through 21 December 2017 and one option period of 2 January – 30 October 2018 to be exercised solely at the discretion of HQ SACT based on satisfactory contractor performance, budgetary & operational requirements and Contracting Officer approval.

**4.1.3 Surge Capability.** Surge capability requirement is included to have a contract vehicle in place should emerging circumstances require a quick and temporary increase in products or tasks. The contractor company shall be prepared to provide support for additional services in the same functional area identified above as directed and approved by the Contracting Officer and the Contracting Officer's Technical Representative. A tasks table will be provided to identify any associated surge requirement.

### **5. Place of Performance/Location and Travel.**

HQ SACT shall serve as the place of performance (co-located with the ACT PE staff). Travel associated with this task is projected to include up to two/three trips to locations in Europe or in the US (no longer

one week each). ACT will pay contractor travel and per diem costs in accordance with the base contract provisions and should not be included in the bid proposal.

## **6. Security.**

### **6.1 Personnel Clearances**

Contractor shall be responsible for obtaining all needed security clearances prior to commencing work at HQ SACT. The Contractor should have a minimum of SECRET clearance (as issued by NATO or the respective national Ministry/Department of Defence (MoD/DoD)).

### **6.2 Security Conditions**

Contractor must adhere to current security conditions at HQ SACT and other work sites. Contractor personnel shall comply with all the local host nation, NATO security provisions and other policies and procedures, as required. The possible security classifications of the deliverables under this contract may range above unclassified through NATO SECRET.

### **6.3 Building, Installation Access**

The Contractor is fully responsible for ensuring that he/she has all the needed vehicle passes and decals, and individual access badges and documents for the appropriate access to the HQ SACT facility. The Contractor shall submit request for site access to HQ SACT, Attention Security Office, 7857 Blandy Road, Suite 100, Norfolk, VA 23511-2490.

### **6.4 Electronics, Devices**

The Contractor shall abide by the security restrictions regarding carrying and using electronic devices (e.g., laptops, cell phones) in the HQ SACT. The Contractor shall be responsible for staying the necessary clearance from the HQ SACT Security Office before bringing any such device into the HQ SACT work environment.

## **7. Professional Qualifications – .**

The Contractor shall have the following experience and qualifications as a minimum. This experience should include knowledge in the following areas:

### **7.3 Experience/Skills**

- 7.3.1 Familiar with the NATO CD&E Policy and Concept development processes and procedures;
- 7.3.2 Demonstrated experience in NATO/national strategic future planning regarding to military operations in future;
- 7.3.3 The contractor should have expertise on operations in urban environment;
- 7.3.4 Administrative and office environment experience including experience with MS Office applications;
- 7.3.5 Demonstrate ability to assess research, analysis, and content across the multitude of technology, concepts and issues involved the military aspect in urbanisation;
- 7.3.6 Demonstrated ability to design, support and execute events like wargames, experiment type activities to support the Concept development;
- 7.3.7 Familiar with the process in integrating the function of scientific operational analysis with military planning, wargame based on scenario data and situations;
- 7.3.8 Three years (in the last five) in NATO, national or multinational CD&E

### **7.4 Essential requirement**

- 7.4.1 Fluent in English, written and oral;
- 7.4.2 Adequate ability to facilitate small discussion groups (8-10 personnel);

### **7.5 Education**

- 7.5.1 Associates degree or similar national academic qualification or 5 years of equivalent military or professional experience in conceptual work;

CV's are required and should be part of the proposal submission.

## **8. Performance Requirements and Reporting.**

The Contractor Officer (COTR) is DEU AF Colonel Alfred Marstaller CDNV Branch Head and will assign the D-COTR, and Project Manager, is LtCol Jozsef Bodnar, HUN AF, CNDV Branch.

- 8.3.1 COTR/D-COTR will responsible to: Resolve outstanding disputes, problems, deficiencies and/or questions on the technical aspects of the SOW;
- 8.3.2 Review and approve all Contractor outputs/products for completeness and accuracy;
- 8.3.3 Review the Contractor`s work at a minimum of monthly, or more often if needed;

The COTR shall receive a letter of appointment from the Contracting officer that describes in detail his/her roles and responsibilities to which he/she shall sign formal acceptance.

## **9. Supervision and Reporting.**

The Contractor shall submit a monthly report to the COTR and the Contracting officer, detailing progress on the SOW for the reporting period.

## **10. Proof of Past Performance.**

The Contractor is to provide a minimum of one (1) past performance citation (for the work within the past five years) to show that it has successfully completed work that is similar to the requirements outlined in this SOW. The citation shall include the following information at a minimum:

10.3 Summary of work performed that is similar to or directly relates to this SOW in size scope and value to include information about:

- 10.3.1.1 Ability to work independently, proactively, and resourcefully on several tasks at one time with minimum supervision.
- 10.3.1.2 Present a mature, professional appearance; interact well with others in an international environment.
- 10.3.1.3 Status of work (i.e., on-going, complete).
- 10.3.1.4 Date of work performance.
- 10.3.1.5 Summary of staff used (by number and position).
- 10.3.1.6 Name of Client.
- 10.3.1.7 Complete contact information for client.
- 10.3.1.8 Permission to contact client for reference

## **11. Contractor Technical Evaluation.**

Each responding Contractor/Company shall be judged on technical information provided in response to this SOW to determine Technical Compliance. It is the responsibility of the Contractor/Company to clearly demonstrate both the nominated individual and Company unequivocally meet full competence. Proposals shall be assessed and evaluated in accordance with to Annex A to this solicitation. All applicable resumes are mandatory to enable a professional evaluation.



**12. Detailed Tasks.**

The table below describes the context, the specific tasks/products, and the estimated schedule. Milestones are subject to change based on the received MC tasking, workshop dates and progression of the project. The most likely desired version is depicted in the table below.

Serial	Activity	Tasks	Schedule
1.	<p><b>Working closely with the CNDV Branch Head / Urbanisation Project Manager:</b></p> <ol style="list-style-type: none"> <li>1. Develop required products to support a Concept writing, workshop and to assess and collect the further required inputs for the concept writing.</li> <li>2. Support the concept writing and review WS during execution, providing insight and perspectives.</li> <li>3. Analysis of workshop proceedings</li> <li>4. Interact directly with external stakeholders within the scope of this SOW in close coordination with the Project lead.</li> </ol>	<p><b>Concept “design” and writing, Preparation to support required concept development and reviews, Workshops and to support the completion of comment process</b></p>	Aug-Nov 2017
		<ul style="list-style-type: none"> <li>• Facilitation of the Workshop(s)</li> <li>• Production of event Report, including the findings and recommendations (with rationale) collected throughout the process</li> <li>• Technical preparatory for the Workshop(s)</li> </ul>	11-14 Sep and 6-9 Nov
		<ul style="list-style-type: none"> <li>• PPT format presentation of outlining the structure of the Capstone Concept, basic documentation, Assessment/review on Studies. Research papers review, SMEs inputs collection.</li> </ul>	by end of Aug
		<ul style="list-style-type: none"> <li>• MS Word document presenting Summary results of Workshop(s)</li> </ul>	15 Sep and 10 Nov

Serial	Activity	Tasks	Schedule
2.	<p><b>Working closely with the CNDV Branch Head / Urbanisation Project Manager:</b></p> <ol style="list-style-type: none"> <li>1. Concept design.</li> <li>2. Develop required products to support the concept.</li> <li>3. Incorporate findings from SMEs and all work to date into a draft revision of the concept.</li> <li>4. Analysis of discussions during the writing process.</li> <li>5. Interact directly with external stakeholders within the scope of this SOW in close coordination with the Project lead.</li> </ol>	<p><b>Support the drafting, writing of the Concept document.</b></p> <ul style="list-style-type: none"> <li>• PPT format presentation of status of the Capstone Concept.</li> <li>• Draft revision to the Concept.</li> <li>• Capturing and provide inputs to Project lead to support FFAO 17 document IAW the SPP guidance.</li> </ul>	<p>Aug–Dec 2017</p> <p>Through Sep–Nov 2017</p>
3.	<p><b>Working closely with the CNDV Branch Head / Urbanisation Project Manager:</b></p> <ol style="list-style-type: none"> <li>1. Scenario design, development of experiment type activity.</li> <li>2. Develop required products to support the concept.</li> <li>3. Incorporate findings from SMEs and all work to date into a draft revision of the concept.</li> <li>4. Analysis of discussions during the writing process.</li> <li>5. Interact directly with external stakeholders within the scope of this SOW in close coordination with the Project lead.</li> </ol>	<p><b>Experiment Technical preparatory event Facilitation</b></p> <p><b>Package for Work-Strand 2.</b></p> <ul style="list-style-type: none"> <li>• Support to develop scenarios and vignettes to the experiment type activity (concept test/validation) or Scenario Based Discussion which will be completed in Feb/Mar 2018.</li> </ul>	<p>mid-Dec 2017</p>
4.	<p><b>Working closely with the CNDV Branch Head / Urbanisation Project Manager:</b></p> <ol style="list-style-type: none"> <li>1. Develop required products to support the writing of the Final Concept.</li> <li>2. Support workshop as needed to assess and collect the further required inputs for the concept writing.</li> <li>3. Interact directly with external stakeholders within the scope of this SOW in close</li> </ol>	<p><b>Draft Concept Document(s)</b></p> <ul style="list-style-type: none"> <li>• Support the review and finalization, draft the Concept document.</li> <li>• PPT format presentation of status of the Concept.</li> <li>• MS Word document presenting Summary results.</li> </ul>	<p>by end Nov 2017</p>

Statement of Work (SOW) - Development of NATO Military Operations in Urban Environment Concept

	coordination with the Project lead.		
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## ASSESSMENT AND EVALUATION

Contractor’s technical proposals will be assessed on the qualifications of the individuals proposed to perform the work. Individuals` résumés will be measured against each criteria specified below in order to ascertain whether the individuals have adequately demonstrated that they possess the required qualifications. HQ SACT reserves the right to conduct interview of nominated candidate(s). Examples of how detailed knowledge levels were attained are expected. Ultimately Contractor/Companies shall clearly demonstrate by providing unequivocal reference to where meet the criteria set forth in this solicitation.

The bids will be evaluated against the following levels:

- Compliant **(C)** = Meets the criteria
- Minor shortfall **(M)** = marginally meets the criteria
- Serious shortfall **(S)** = Proposal will be deemed non-compliant

#	Criteria	Evaluation (C/M/S)	Comments  (Contractor should complete each section below outlining how compliance is achieved and concisely demonstrate by direct reference to technical proposal that unequivocally demonstrates compliance)
	<b>CDE experience, Concept writing, SME skills</b>		
1	3 years ( <i>in the last 5</i> ) in NATO, national or multinational CD&E		
2	Demonstrated knowledge on CD&E Policy, Concept development processes and procedures		
3	Demonstrated experience in NATO/national strategic future planning regarding to military operations in future		
4	Demonstrated expertise on operations in urban environment		
5	Ability to assess research, analysis, and content across the multitude of technology, concepts - issues involved the military aspect in urbanisation		

Statement of Work (SOW) - Development of NATO Military Operations in Urban Environment Concept

6	Familiar with the process in integrating the function of scientific operational analysis with military planning, wargame based on scenario data and situations		
7	Ability to design, support and execute events like wargames, experiment type activities		
	<b>Essential/special requirement/skills</b>		
1	Fluent in English Language (written and oral)		
2	Administrative skills/competencies,		
3	Experience with MS Office applications		
4	Adequate ability to facilitate small discussion groups		
	<b>Education</b>		
1	Associates degree or similar national academic qualification or 5 years of equivalent military or professional experience in conceptual work		
	<b>Security</b>		
1	Valid NATO SECRET – level security clearance or active SECRET security clearance issued by national authority.		

## **HQ SACT General Contract Terms and Conditions**

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**1. Definitions.** As used throughout this contract, the following terms shall have meanings as set forth below:

a. "HQ SACT" means the Supreme Headquarters Allied Command Transformation, located at 7857, Blandy Road, Suite 100, Norfolk, Virginia, United States of America. Wherein a subordinate command is referred, it shall have equal meaning and representation as HQ SACT. (HQ SACT SEE, JALLC, JWC, JFTC).

b. Contracting Officer means the person executing and managing this contract on behalf of HQ SACT.

c. Inspector means a person appointed by the Contracting Officer for the purpose of determining compliance with the technical requirements of the contract.

d. The North Atlantic Treaty Organization is hereafter referred to as "NATO".

e. The term "days" shall be interpreted as meaning calendar days

**2. Applicable law.** Except as otherwise provided in this contract, this contract shall be governed, interpreted and construed with the laws of the commonwealth of Virginia of the United States of America.

**3. Assignment.** This agreement is not assignable by the Contractor either in whole or in part unless agreed in writing by HQ SACT Contracting Officer in accordance with;

a. Any modifications, including changes, additions or deletions and instructions under this contract shall not be binding unless issued in writing by the Contracting Officer

b. Sub-contractors shall be limited to citizens or legal entities of member nations of NATO, unless specifically authorized by the Contracting Officer.

c. The Contractor shall determine that any sub-contractor proposed by him for the furnishing of supplies or services which shall involve access to classified information in the Contractor's custody has been granted an appropriate facility security clearance by the sub-contractor's national authorities, which is still in effect, prior to being given access to such classified information.

**4. Acceptance**

a. Acceptance or rejection of the supplies shall be made as promptly as practicable after delivery, except as otherwise provided in this contract.

b. Acceptance shall be conclusive, except for latent defects, fraud, gross mistakes amounting to fraud, or otherwise stated in the Contract. It is the action by which HQ SACT acknowledges that the Contractor has fully demonstrated that the deliveries are complete and operational. The formal acceptance will take place when the following requirements have been met:

- Availability at final destination of all deliverables.
- Successful completion of acceptance testing.
- Verification of the inventory.
- Satisfactory completion of all training or other services, if any, required by that date.
- Agreement between the Contracting Officer and the Contractor on a discrepancy list (if necessary) and corresponding clearance dates.

c. When discrepancies exist and if these do not prevent satisfactory use or operation of the supplies, the Contracting Officer may declare the acceptance provisional. In this case he will withhold from payment an amount commensurate with the importance of the discrepancies but in any case not less than ten (10) percent of the total contract value and this until all discrepancies have been cleared; at that time the acceptance becomes final.

**5. Service and Parts Availability.** Unless as specified otherwise in the Technical Specifications, the Contractor and his subcontractors will maintain and furnish a source of an adequate supply of services, components, spare parts and sub-assemblies to properly maintain the supplies for a period of minimum five (5) years from Contract Effective Date.

## **6. Preferred Customer**

a. The Contractor warrants that the prices set forth in this contract are as favorable as those extended to any Government, Agency, Company, Organization or individual purchasing like quantities covered by the contract under similar conditions. In the event that prior to complete delivery under this contract the Contractor offers any of such items in substantially similar quantities to any customer at prices lower than those set forth herein, the Contractor shall so notify HQ SACT and the prices of such items shall



be correspondingly reduced by a supplement to this contract.

b. Prices in this sense means "Base Price" prior to applying any bonuses.

## **7. Notice of Shipment**

a. At the time of delivery of any supplies to a carrier for transportation, the Contractor shall give notice of shipment to the Contracting Officer and to such other persons or installations as are designated by the Contracting Officer. If such instructions have not been received by the Contractor at least one working day prior to such delivery to a carrier, the Contractor shall request instructions from the Contracting Officer concerning notice of shipment to be given.

b. The following information shall be included in such notification:

(1) Contract Number

(2) Shipping address

From: (Name and complete address of consignor)

To: (Name and complete address of consignee)

(3) Listing of supplies by Contract Items(s)

(4) Number of and marking on packages(s)

(5) Weight and dimensions of packages(s)

(6) Name and address of Carrier, mode and date of shipment with waybill number,

(7) Customs documents required by Contractor (if applicable).

## **8. Security**

a. The Contractor shall comply with all security requirements prescribed by HQ SACT and the National Security Authority or designated security agency of each NATO

country in which the contract is performed.

b. The Contractor shall be responsible for the safeguarding of NATO classified information, material and equipment entrusted to him or generated by him in connection with the performance of the contract.

c. Any known or suspected breaches of security or other matters of security significance shall be reported by the Contractor to the Contracting Officer and to the National Security Authority or designated security agency.

d. The Contractor shall apply to the Contracting Officer for approval before sub-contracting any part of the work, if the sub-contract would involve the sub-contractor in access to classified information. The Contractor shall place the sub-contractor under security obligations no less stringent than those applied to his own contract

## **9. Inspection**

a. Unless otherwise specifically provided for in the specifications, all equipment, materials and articles incorporated in the work covered by this contract are to be new and of the most suitable grade of their respective kinds for the purposes intended. All workmanship shall be first class.

b. All supplies (which terms throughout this clause includes without limitation raw materials, components, intermediate assemblies, and end products) shall be subject to inspection and test by HQ SACT, to the extent practicable at all times and places including the period of manufacture, and in any event prior to acceptance.

c. In case any supplies are defective in material or workmanship or otherwise not in conformity with the requirements of this contract, HQ SACT shall have the right either to reject them (with or without instructions as to their disposition) or to require their correction or to accept them against reduction in price which is equitable under the circumstances.

d. If any inspection or test is made by HQ SACT on the premises of the Contractor or sub-contractor, the Contractor without additional charge shall provide all reasonable facilities and assistance to inspectors in the performance of their duties. If HQ SACT inspection or test is made at a point other than the premises of the Contractor or a sub-contractor, it shall be at the expense of HQ SACT except as otherwise provided in this contract. In case of rejection HQ SACT shall not be liable for any reduction in value of samples used in connection with such inspection or test. HQ SACT reserves the right to charge to the Contractor any additional cost of HQ SACT inspection and test when supplies are not ready at the time such inspection, when test is requested by Contractor or when reinspection or retest is necessitated by prior rejection. Failure to

inspect supplies shall neither relieve the Contractor from responsibility for such supplies as are not in accordance with the contract requirements nor impose liability on HQ SACT therefore.

e. The inspection and test by HQ SACT of any supplies does not relieve the Contractor from any responsibility regarding defects or other failures to meet the contract requirements which may be discovered prior to acceptance. Except as otherwise provided in the contract, acceptance shall be conclusive except as regards latent defects, hidden deficiencies, fraud, or such gross mistakes as amount to fraud.

**10. Title.** Unless specified elsewhere in this contract, title to supplies furnished under this contract shall pass to HQ SACT upon acceptance, regardless of when or where HQ SACT takes physical possession.

## **11. Supply Warranty**

a. Notwithstanding inspection and acceptance by HQ SACT of supplies furnished under the contract or any provision of this contract concerning the conclusiveness thereof, the Contractor warrants that for a period of twelve (12) months following the date of acceptance:

- (1) All supplies furnished under this contract will be free from defects in material or workmanship and will conform with the specifications and all other requirements of this contract; and
- (2) The preservation, packaging, packing and marking and the preparation for and method of shipment of such supplies will conform with the requirements of this contract.

b. The Contracting Officer shall give written notice to the Contractor of any breach of the warranties in paragraph a. of this clause within thirty (30) days after discovery of any defect.

c. Within a reasonable time after such notice, the Contracting Officer may either:

- (1) By written notice require the prompt correction or replacement of any supplies or part thereof (including preservation, packaging, packing and marking) that do not conform with requirements of this contract within the meaning of Paragraph a. of this clause; or
- (2) Retain such supplies, whereupon the contract price thereof shall be reduced

by an amount equitable under the circumstances and the Contractor shall promptly make appropriate payment.

d. When return, correction or replacement is required, the Contracting Officer shall return the supplies and transportation charges and responsibility for such supplies while in transit shall be borne by the Contractor. However, the Contractor's liability for such transportation charges shall not exceed an amount equal to the cost of transportation by the usual commercial method of shipment between the designated destination point under this contract and the Contractor's plant and return.

e. If the Contractor does not agree as to his responsibility to correct or replace the supplies delivered, he shall nevertheless proceed in accordance with the written request issued by the Contracting Officer per paragraph c to correct or replace the defective or nonconforming supplies. In the event it is later determined that such supplies were not defective or nonconforming within the provisions of this clause, the contract price will be equitably adjusted. Failure to agree to such an equitable adjustment of price shall be a dispute concerning a question of fact within the meaning of the clause of this contract entitled "Dispute".

f. Any supplies or parts thereof furnished in replacement pursuant to this clause shall also be subject to all the provisions of this clause to the same extent as supplies initially delivered. Corrected parts will be warranted for a period not less than six (6) months starting at the time the part is received back at the user's location.

g. In case of a provisional acceptance the warranty period starts at the date of provisional acceptance and ends twelve (12) months after the date of provisional acceptance.

h. Failure to agree upon any determination to be made under this clause shall be a dispute concerning a question of fact within the meaning of the "Disputes" clause of this contract.

i. The word "supplies" as used herein includes related services.

j. The rights and remedies of HQ SACT provided in this clause are in addition to and do not limit any rights afforded to HQ SACT by any other clause of the contract.

## **12. Invoices**

a. The contractor shall submit an original invoice and three (3) copies (or electronic invoice, if authorized) to the address designated in the contract to receive invoices. All invoices shall be submitted no later than 30 days upon completion of work or services

performed. Standard Payment Terms are NET 30 days. An invoice must include: 1) Name and address of the Contractor; 2) Invoice date; 3) Purchase Order number and Purchase Order or Contract line item number; 4) Description, quantity, unit of measure, unit price and extended price of the items delivered; 5) Shipping number and date of shipment including the bill of lading number and weight of shipment if shipped on a bill of lading; 6) Terms of any prompt payment discount offered; 7) Name and address of official to whom payment is to be sent; and 8) Name, title, and phone number of person to be notified in event of defective invoice. All invoices shall be certified by the signature of a duly authorized company representative. Invoices for Contractor Travel shall include: 1) Contractor name; 2) Date of Travel; 3) Number of days; 4) Destinations. All invoices shall be submitted to:

HQ SACT  
Accounts Payable  
7857 Blandy Road  
Suite 100, SR-82,  
Norfolk, VA 23551-2490

b. Electronic Fund Transfer is the prescribed method of payment for HQ SACT. Contractors are requested to submit copies of banking information available at (<http://www.act.nato.int/organization/contracting/forms-contractor-travel>). Such information shall be submitted to HQ SACT 14 days prior to any contract award.

**13. Payment.** Payment shall be made for items accepted by HQ SACT that have been delivered to the delivery destinations set forth in this contract. Payments under this contract may be made by HQ SACT by electronic funds transfer payments or (check in exceptional cases) and shall submit this designation to the contracting officer as directed. In the event the Contractor, during the performance of this contract, elects to designate a different financial institution for receipt of any payment made using electronic funds transfer procedures, notification of such change and the required information must be obtained by HQ SACT thirty (30) days prior to the date such change is to become effective. The documents furnishing the information required in this clause must be dated and contain the signature, title, and telephone number of the Contractor official authorized to provide it, as well as the Contractor's name and Purchase Order number. Contractor failure to properly designate a financial institution or to provide appropriate payee bank account information may delay payments of amounts otherwise properly due. Discount time will be computed from date of delivery at place of acceptance or from receipt of correct invoice at the office specified by HQ SACT, whichever is later. For the purpose of computing the discount earned, payment shall be considered to have been made on the date which appears on the payment check or the specified payment date if an electronic funds transfer payment is made.

**14. Taxes.** The contract excludes all applicable Federal, State, and local taxes and duties. HQ SACT is a tax-exempt organization.

**15. Excusable Delays.** The Contractor shall be liable for default unless nonperformance is caused by an occurrence beyond the reasonable control of the Contractor and without its fault or negligence such as, acts of God or the public enemy, acts of HQ SACT in its sovereign or contractual capacity, fires, floods, epidemics, quarantine restrictions, strikes, unusually severe weather, and delays of common carriers. The Contractor shall notify the contracting Officer in writing as soon as is reasonably possible after the commencement of any excusable delay, setting forth the full particulars in connection therewith, shall remedy such occurrence with all reasonable dispatch, and shall promptly give written notice to the Contracting Officer of the cessation of such occurrence.

**16. Indemnity.** The contractor shall indemnify HQ SACT and its officers, employees and agents against liability, including costs for actual or alleged direct or contributory infringement of or inducement to infringe, any United States or foreign patent, trademark, copyright, or other intellectual property right, arising out of the performance of this contract, provided the Contractor is reasonably notified of such claims and proceedings.

**17. Disputes.** Except as otherwise provided, during the period of performance, any dispute between the parties arising out of the performance of this contract which is not disposed of by agreement shall be decided by the HQ SACT Contracting Officer, who shall reduce his decision to writing and mail or otherwise furnish a copy thereof to the Contractor. The decision of HQ SACT shall be final and conclusive unless, within thirty (30) days from the date of receipt of such copy, the Contractor mails or otherwise furnishes to HQ SACT a written appeal. In connection with any appeal of HQ SACT decision under this paragraph, the Contractor shall be afforded an opportunity to be heard and to offer evidence in support of its appeal. A decision shall be rendered within thirty (30) days of receipt of appeal. HQ SACT FC decision is final.

**18. Termination for Convenience.** HQ SACT reserves the right to terminate this contract, or any part hereof, for its sole convenience. In the event of such termination, the Contractor shall immediately stop all work hereunder and shall immediately cause any and all of its suppliers and subcontractors to cease work. Subject to the terms of this contract, the Contractor shall be paid a percentage of the contract price reflecting the percentage of the work performed prior to the notice of termination, plus reasonable charges the Contractor can demonstrate to the satisfaction of HQ SACT using its standard record keeping system have resulted from the termination. In the event of the failure of the Contractor and the Contracting Officer to agree as provided in paragraph

d. upon the whole amount to be paid to Contractor by reason of the termination of work pursuant to this clause, the Contracting Officer shall pay to the Contractor the amounts determined by the Contracting Officer. The Contractor shall not be required to comply with the cost accounting standards or contract cost principles for this purpose. This paragraph does not give SACT any right to audit the Contractor's records. The Contractor shall not be paid for any work performed or costs incurred which reasonably could have been avoided.

### **19. Termination for Default**

a. HQ SACT may, subject to the provisions or paragraph c. below, by written notice of default to the Contractor, terminate the whole or any part of this contract in any one of the following circumstances:

- (1) If the Contractor fails to make delivery of the supplies or to perform the Services within the time specified herein or any extension thereof; or
- (2) If the Contractor fails to perform any of the other provisions of this contract, or so fails to make progress as to endanger performance of this contract in accordance with its terms and in either of these two circumstances does not cure such failure within a period of ten days (or such longer period as the Contracting Officer may authorize in writing) after receipt of notice from the Contracting Officer specifying such failure.

b. In the event HQ SACT terminates this contract in whole or in part as provided in paragraph a. of this clause, HQ SACT may procure supplies or services similar to those so terminated and the Contractor shall be liable to HQ SACT for any excess costs for such similar supplies or services. The Contractor shall continue the performance of this contract to the extent not terminated under the provisions of this clause.

c. Except with respect to defaults of sub-contractors, the Contractor shall not be liable for any excess costs if the failure to perform the contract arises out of causes beyond the control and without the fault or negligence of the contractor. If

the failure to perform is caused by the default of a sub-contractor, and if such default arises out of causes beyond the control of both the Contractor and sub-contractor, without the fault or negligence of either of them, the Contractor shall not be liable for any excess costs for failure to perform unless the supplies or services to be furnished by the sub-contractor were obtainable from other sources in sufficient time to permit the Contractor to meet the required delivery schedule.

d. If this contract is terminated as provided in paragraph a. of this clause, HQ SACT, in addition to any other rights provided in the clause, may require the Contractor to transfer title and deliver to HQ SACT in the manner and to the extent directed by the Contracting Officer:

(1) Any completed supplies and

(2) Such partially completed supplies and materials, parts, tools, die, jigs, Fixtures, plans, drawings, information and contract rights (hereinafter called "Manufacturing materials") as the Contractor has specifically produced or Specifically acquired for the performance of such part of this contract as has been terminated; and the Contractor shall, upon direction of the Contracting Officer, protect and preserve property in the possession of the Contractor in which HQ SACT has an interest. Payment for completed supplies delivered to and accepted by HQ SACT shall be at the contract price. Payment for manufacturing materials delivered to and accepted by HQ SACT and for the protection and preservation of property shall be in an amount agreed upon by the Contractor and Contracting Officer; failure to agree such amount shall be a dispute concerning a question of fact within the meaning of the clause of this contract entitled "Dispute". HQ SACT may withhold from amounts otherwise due the Contractor for such completed supplies or manufacturing materials such sum as the Contracting Officer determines to be necessary to protect HQ SACT against loss because of outstanding liens or claims of former lien holders.

e. If, after notice of termination of this contract under the provisions of this clause, it is determined for any reason that the Contractor was not in default under the provisions of this clause, or that the default was excusable under the provisions of this clause, the rights and obligations of the parties shall, if the contract contains a clause providing for termination for convenience of HQ SACT, be the same as if the notice of termination had been issued pursuant to such clause. If, after such notice of termination of this contract under the provisions of this clause, it is determined for any reason that the Contractor was not in default under the provisions of this clause, and if this contract does not contain a clause providing for termination for convenience of HQ SACT the contract shall be equitably adjusted to compensate for such termination and the contract modified accordingly; failure to agree to any such adjustment shall be a dispute concerning a question of fact within the meaning of the clause of this contract entitled



"Disputes".

f. Both parties are under duty of good faith. The contract includes not only the specific terms, but also law and customary practice applicable in the place where the contract is to be carried out and to the Type of Trade to which the contract relates.

**20. Limitation of Liability.** Except as otherwise provided by an express or implied warranty, the Contractor will not be liable to HQ SACT for consequential damages resulting from any defects or deficiencies in accepted items

**21. Export Control.** Contractor warrants that, if applicable all necessary technical assistance agreements (TAA), export control or other associated arrangements shall be valid prior to contract award. Should a Contractor require export pre-approval HQ SACT legal staff will be provided a preview of said companies request PRIOR to the companies submission to a Government entity. Upon validation of request by HQ SACT Legal staff, subject agreement or request may be submitted to appropriate authority. (Please note: There are no specified time delays regarding TAA, aor export control request being processed. However, experience has shown request can take anywhere from 30 days to 90 days depending on complexity of request, and administrative preparedness).

**22. Risk of Loss.** Unless the contract specifically provides otherwise, risk of loss or damage to the supplies provided under this contract shall remain with the Contractor until, and shall pass to HQ SACT upon: 1) Delivery of the supplies to a carrier, if transportation is f.o.b. origin; or 2) Delivery of the supplies to HQ SACT at the destination specified in the contract, if transportation is f.o.b. destination.

**23. Authorization to Perform.** The Contractor warrants that he and his sub-contractors have been duly authorized to operate and do business in the country or countries in which this contract is to be performed; that he and his sub-contractors have obtained all necessary licenses and permits required in connection with the contract; that he and the sub-contractors will fully comply with all the laws, decrees, labor standards and regulations of such country or countries during the performance of this contract; and that no claim for additional moneys with respect to any authorizations to perform will be made upon HQ SACT.

**24. Performance.** Candidates/contractors who accept HQ SACT issued contracts, shall, at a minimum, serve in a designated capacity for no less than 180 calendar days from commencement of contract period of performance. Contracts' with performance periods having less than 180 days in totality shall require contractors to serve a minimum of 50% of estimated performance period. Should a candidate vacate the contract in less time than described, HQ SACT reserves the right to

cancel the contract in whole or part. Replacement candidates, if acceptable to HQ SACT, shall be reviewed by HQ SACT for compliance, and, or technical acceptance per the original Statement of Work and final acceptance by HQ SACT Contracting Officer.

**25. Travel.** In accordance with AFM Section 24, Contractor Travel, travel by contractors in support of the HQ SACT mission will only be performed when a member of the approved International HQ SACT Peacetime Establishment is unable to perform the mission.

Once contractor travel has been established under a contract and a contractor is tasked to travel, the HQ SACT Contractor Travel Request form must be filled out and approved prior to any travel being conducted. This form may be found at: <http://www.act.nato.int/organization/contracting/forms-contractor-travel>. The in-house Travel Agency will set the Transport Ceiling Cost and at that time the contractor may elect to book their transportation with the in-house travel agency. (Please refer to Clause Number 7 above).

Transport tickets purchased through the in-house travel agency will be reimbursed by the HQ SACT entity directly to the in-house travel agency, and the applicable travel line of the contract will be charged. These costs will not be invoiced by, or paid to, the contractor company. When transport tickets are purchased through another source only the ceiling cost allocated by the in-house travel agency will be reimbursed to the contractor company.

Per Diem is based on the NATO Group One subsistence allowance, which covers meals, lodging, incidental expenses and any applicable overhead and/or fees. Per Diem Reimbursement will only be made at these rate amounts. NATO Group III daily subsistence allowances are posted on HQ SACT website at <http://www.act.nato.int/organization/contracting/forms-contractor-travel>.

**26. Proposed Candidates.** No proposals shall be accepted or considered for candidates already assigned to an existing contract with HQ SACT, without the prior permission of the Contracting Officer. .

**27. Partial awards** will be allowed when determined in the best interests of NATO. The Contracting Awards Board and the Contracting Officer, when deemed prudent and necessary have the authority to make this determination. Partial bidding shall be consistent with released solicitation.

**28. Competition.** HQ SACT reserves the right to engage in Full and

Open Competition after exclusion of sources.

**29. Contractor Notice Regarding Delay.** In the event the Contractor encounters difficulty in meeting performance requirements, or when he anticipates difficulty in complying with the contract delivery schedule or date, he shall immediately notify the Contracting Officer in writing, giving pertinent details; provided, however, that this data shall be informational only in character and that this provision shall not be construed as a waiver by HQ SACT of any delivery schedule or date, or of any rights or remedies provided by law or under this contract.

**30. Notice and Assistance regarding Patent and Copyright Infringement**

a. The Contractor shall report to the Contracting Officer, promptly and in reasonable written detail, each notice or claim of patent or copyright infringement based on the performance of this contract of which the Contractor has knowledge.

b. In the event of any claim or suit against HQ SACT on account of any alleged patent or copyright infringement arising out of the performance of this contract or out of the use of any supplies furnished or work or services performed hereunder, the Contractor shall furnish to HQ SACT, when requested by the Contracting Officer, all evidence and information in possession of the Contractor pertaining to such suit or claim. Such evidence and information shall be furnished at the expense of HQ SACT except where the Contractor has agreed to indemnify HQ SACT.

c. This clause shall be included in all sub-contracts.

**31. Health, Safety and Accident Prevention.** If the Contracting Officer notifies the Contractor in writing of any non-compliance in the performance of this contract, with safety and health rules and requirements prescribed on the date of this contract by applicable national or local laws, ordinances and codes, and the Contractor fails to take immediate corrective action, the Contracting Officer may order the Contractor to stop all or part of the work until satisfactory corrective action has been taken. Such an order to stop work shall not entitle the Contractor to an adjustment of his contract price or other reimbursement for resulting increased costs, or to an adjustment of the delivery or performance schedule.

**32. Patent Indemnity.** If the amount of this contract is in excess of \$1,000,000 , the Contractor shall indemnify HQ SACT and its officers, agents and employees against liability, including costs, for infringement of any letters patent (except letters patent issued upon an application which is now or may hereafter be kept secret or otherwise withheld from issue by order of the government which issued the letters patent) arising out of the manufacture or delivery of supplies under this contract, or out of the use or disposal by or for the account of HQ SACT of such

supplies. The foregoing indemnity shall not apply unless the Contractor shall have been informed as soon as practicable by HQ SACT of the suit or action alleging such infringement and shall have been given such opportunity as is afforded by applicable laws, rules, or regulations to participate in the defense thereof; and further, such indemnity shall not apply to:

a. An infringement resulting from compliance with specific written instructions of the Contracting Officer directing a change in the supplies to be delivered or in the materials or equipment to be used or directing a manner of performance of the Contract not normally used by the Contractor;

b. An infringement resulting from an addition to, or change in, such supplies or components furnished which addition or change was made subsequent to delivery or performance by the Contractor; or

c. A claimed infringement which is settled without the consent of the Contractor, unless required by a court of competent jurisdiction.

### **33. Rights in Technical Data and Computer Software**

a. HQ SACT shall have unlimited rights in:

(1) All technical data and computer software, to include source code, resulting from performance of experimental, developmental, integration, testing, or research work which was specified as an element of performance in this contract.

(2) Plans, drawings, manuals or instructional materials prepared or required to be delivered under this contract for implementation management, installation, operation, maintenance and training purposes.

b. Technical data and software delivered under this contract shall be marked with the number of this contract, name of Contractor and the rights transferred to HQ SACT.

### **34. Software Releases and Updates.**

a. All software implemented on or delivered with the supplies shall be at the start of acceptance, the most recent versions or releases as available.

b. The Contractor shall for a duration of minimum five (5) years after acceptance, and upon their availability, offer to HQ SACT all software changes, fixes and new releases. These shall be offered at no cost when they are offered

free of charge on the commercial market.

**35. Inconsistency between English Version and Translation of Contract.** In the event of inconsistency between any terms of this contract and any translation thereof into another language, the English language meaning shall control

**36. Contract Effective Date (CED).** The effective date of the contract is the date of last signature by the contracting parties, or a specific date set forth in the Contract.

**37. Enforcement.** Failure by either party to enforce any provision of this contract will not be deemed a waiver of future enforcement of that or any other provision. The invalidity or unenforceability of any provision of this contract shall not affect the other provisions hereof, and this contract shall be construed in all respects if such invalid or unenforceable provisions were omitted

**38. Order of Precedence.** Any inconsistencies in the solicitation or contract shall be resolved by giving precedence in the following order: (1) Special Terms and Conditions;

(2) General Terms and Conditions and Purchase Order terms; (3) solicitation provisions if this is a solicitation; (4) the specification/statement of work; (5) other HQ SACT documents, exhibits and attachments; (6) addenda to this solicitation or contract, including any license agreements for computer software, or other Contract agreements.

**39. Entire Agreement.** This contract sets for the entire agreement between the parties with respect to the subject matter hereof, and supersedes all prior agreements or representations, oral or written, regarding such subject matter. HQ SACT shall not be bound by, and specifically objects to any term, condition, or other provision inconsistent with or in addition to any provision of this contract that is submitted by Contractor in any correspondence or any document unless HQ SACT specifically agrees to such provision in a written instrument signed by an authorized representative.

