Allied Command Transformation is NATO's Warfare Development Command.

- Define the future military context, identifying challenges and opportunities in order to innovate and maintain a warfighting edge
- Ensure maximum interoperability
- Provide structure and priority to NATO forces through defence planning, education and individual training as well as capability development;
- Apply innovation to leverage ideas, procedures and technologies to the benefit of NATO's warfare development.

Warfare Development is the modernisation of military structures, capabilities and doctrine in order to improve the military effectiveness of the Alliance. This requires the adaptation of Alliance capabilities to meet future operational requirements in the most efficient and effective manner. Warfare Development is also a continuous process of developing, integrating and training innovative concepts, lessons learned from operations, doctrines and capabilities that, together, positions NATO to tackle emergent security challenges successfully. It needs to ensure, in particular:

- Adapting the Alliance to the future – navigating an uncertain and complex international security environment as well as rapid changes in technologies, limited defence budgets, and new policies and direction.
- Enabling NATO forces – to be effective and efficient in multinational operations, forces need to be ready, responsive and interoperable, based on persistent situational awareness, Intelligence, Surveillance and Reconnaissance, Command & Control, and Logistics.
- Driving and be the catalyst for change – through an innovative mind-set and the application of disruptive technologies.

To achieve his mission, the Supreme Allied Commander Transformation (SACT) has command of:

- Headquarters Supreme Allied Commander Transformation (HQ SACT), Norfolk, United States
- Joint Warfare Centre (JWC) in Stavanger, Norway
- Joint Force Training Centre (JFTC) in Bydgoszcz, Poland; and
- Joint Analysis and Lessons Learned Centre (JALLC) in Lisbon, Portugal
SACT also liaises with main stakeholders through dedicated offices: SACT Representative Europe (STRE) at NATO HQ in Brussels, SACT Staff Element Europe (SEE) at Supreme Headquarter Allied Powers Europe (SHAPE) in Mons, Belgium, and SACT’s Pentagon Representative (PENLO) in Washington D.C. In addition, HQ SACT coordinates NATO Requests for Support to the NATO-accredited Centres of Excellence.

Headquarters Supreme Allied Commander Transformation (HQ SACT) and the Joint Force Command Norfolk as a part of Allied Command Operations are NATO’s home in North America. Both commands serve as a symbol and instrument of the transatlantic security link. It supports and collaborates with the other strategic

**IN BRIEF:**

**Vision:** In the face of a constantly evolving and unpredictable geostrategic environment, Allied Command Transformation must utilise the full spectrum of its Warfare Development levers to ensure that NATO has the right Military Instrument of Power to guarantee a credible and adaptable posture today and in the future.

**Mission:** Allied Command Transformation, as the Alliance’s Warfare Development Command, provides, by design, end-to-end coherence of NATO’s Military Instrument of Power along three lines of effort: Deliver, Disrupt and Implement.

**Commander:** General André Lanata

**Established:** 2003 as part of a NATO-wide reorganization to make the Command structure leaner, more efficient and based on functionality.

**Web site:** act.nato.int