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CHIEF OF STAFF  
HEADQUARTERS SUPREME ALLIED COMMANDER  
TRANSFORMATION  
NORFOLK, VIRGINIA



From: Air Marshal Sir Graham Stacey KBE CB CCMl

Major General Andrzej Reudowicz  
Commander  
Joint Warfare Centre  
PO Box 8080, Eikesetveien  
4068 Stavanger, Norway

26 October 2017

Dear Andrzej,

I wanted to write to thank you for the recent support provided by your staff during our Framework for Future Alliance Operations (FFAO) Workshop at JWC, 3-5 October 2017. This was the first time that my Futures team has held an event in Stavanger, and they have all reported back how well they were supported by your staff and how pleased they were with the facilities provided. In particular, special thanks are due to the OPR, Cdr Shannon Wells, and your RLS team for such efficient collaborative planning with my staff and for providing an exceptional support package during the workshop. Their professional, helpful and friendly attitude contributed greatly to the smooth running of the event.

Finally, I would like to thank you for providing a venue that enabled such a productive working environment. The plenary and breakout facilities were perfect for the work in hand, bringing together the expertise of more than 85 participants from NATO and Partner Nations, NATO HQs and Agencies, Centres of Excellence, EU, academia and industry to discuss and identify the challenges and opportunities that our Alliance will face in the coming years. The output from the time invested at the JWC will directly contribute to our Long Term Military Transformation efforts, and I greatly appreciate your support in this.

Well done to your team.

A handwritten signature in brown ink, appearing to be "G. Stacey", is written below the handwritten text.

Copy to: DCOS CD, DCOS JFT, DCOS RM, DCOS SPP

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