

**AGENDA FOR THE 2019 CHIEFS OF TRANSFORMATION CONFERENCE**

***“NATO Warfare Development: Innovation & Interoperability-  
winning tomorrow’s war today”***

**10-12 December 2019**

**Venue: Norfolk.**

**Dress code:**

**Icebreaker:**

Military Personnel: Service Dress

Civilian Personnel: Business Suit

**Plenary / Syndicate Sessions:**

Military Personnel: Working Uniform

Civilian Personnel: Business Casual

**Tuesday, 10 Dec 2019**

PM Conference registration

1730-1800 SACT meeting with national CSELs (SACT Green room)

1730-1830 DSACT/COS/DCOS JFD meeting with COE Directors (Salon C)

Evanna Hu engagement with Young Disruptors (Paul Fraim room)

1830-2030 **Icebreaker**

*Hosted by Supreme Allied Commander Transformation (SACT) General André Lanata*

**Wednesday, 11 Dec 2019**

0700 Conference Registration

**Opening Plenary**

0800 **Opening**

*Deputy Chief of Staff **Strategic Plans and Policy (SPP)**: Rear Admiral John W. Tammen*

0805 **Administrative Remarks**

*Deputy Chief of Staff **Strategic Plans and Policy (SPP)**: Rear Admiral John W. Tammen .*

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- 0810 **Keynote Address Video**  
*NATO Secretary General (SG): Mr Jens Stoltenberg.*
- 0820 **Opening Address**  
*Supreme Allied Commander Transformation (SACT): General André Lanata.*
- 0835 **ACT narrative and Directorates roles within Warfare Development**  
*ACT Chief of Staff: Vice Admiral Paul Bennett*
- Capability Development (CAP DEV):** *Lieutenant General Thomas Sharpy*
- Strategic Plans and Policy (SPP):** *Rear Admiral John W. Tammen*
- Joint Force Development (JFD):** *Vice Admiral Alfonso Fernandez De Cordoba*
- Resources and Management (R&M):** *Major General Şefik Atak*
- 0905 Questions and Answers
- 0930-1000 Introduction to rotation scheme attendees
- 1000-1030 Coffee break
- Syndicate Sessions**
- 1030-1200 **Syndicate Session “A”** (Refer to individual syndicate timetables for allocation of room/topic assignment, i.e. A-1, A-2, A-3, or A-4)
- *Room / Topic 1 - “Innovation”*
  - *Room / Topic 2 - “Interoperability”*
  - *Room / Topic 3 - “Hybrid/ Counter Terrorism”*
  - *Room / Topic 4 - “Human Capital”*
- 1200 Buffet lunch
- 1330 CSELS follow separate program in Fusion (3th Floor) until 12 December 1430.  
*Moderator Scott Jasper*
- 1330-1500 **Syndicate Session “B”** (Refer to individual syndicate timetables for allocation of room/topic assignment, i.e. B-1, B-2, B-3, or B-4)
- 1500-1530 Coffee break
- 1530-1630 **Young Disruptors engagement**
- 1500-1800 **COTC Principals Offsite** - Visit to SACT Conference room at ACT for classified session on Warfare Development and the NATO Warfighting Capstone Concept

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(NWCC). (By invitation: National COTs (NATO and Partners) or their designated representatives, other FOGOs and equivalent senior civilians, and Centres of Excellence Directors)

1530-1545 **Coffee break & Group picture (all COTs) - TBC**

**Thursday, 12 Dec 2019**

0700-0800 **Executive breakfast.** SACT and DSACT with all COTs and PIAG on the 3th floor

**Syndicate Sessions**

0800-0930 **Syndicate Session “C”** (Refer to individual syndicate timetables for allocation of room/topic assignment, i.e. C-1, C-2, C-3, or C-4)

0930-1000 Coffee

0930-1430 **Industry Demo**

1000-1130 **Syndicate Session “D”** (Refer to individual syndicate timetables for allocation of room/topic assignment, i.e. D-1, D-2, D-3, or D-4)

**Executive Sessions**

1130-1300 **SACT - NATO COTs and PIAG**

1130-1215 **DSACT- Young disruptors**

1215-1300 **Evanna Hu with Young disruptors**

1300-1430 Buffet lunch

**Closing Plenary**

1430-1530 **2019 COTC Debrief topics/Syndicate Analysis/Identification of Actionable Outcomes**

*ACT Deputy Chief of Staff SPP: Rear Admiral John W. Tammen*

**Young Disruptors Forum Debriefs, Outcomes and Way Ahead**

*Presented by Young Disruptors’ representative Evanna Hu*

**NCO CSEL Forum Debriefs, Outcomes and Way Ahead: ACT CSEL/ Scott Jasper**

1530-1600 **Closing Remarks**

*Supreme Allied Commander Transformation (SACT): General André Lanata.*